Second Quarter Earnings Conference Call



CAUTIONARY STATEMENTS

Forward-Looking Statements

This presentation contains "forward-looking statements" within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, including but not limited to statements about Occidental Petroleum Corporation's ("Occidental" or "Oxy") expectations, beliefs, plans or forecasts. Forward-looking statements involve estimates, expectations, projections, goals, forecasts, assumptions, risks and uncertainties. Actual outcomes or results may differ from anticipated results, sometimes materially. Forward-looking and other statements regarding Occidental's sustainability efforts and aspirations are not an indication that these statements are necessarily material to investors or require disclosure in Occidental's filings with the U.S. Securities and Exchange Commission (the "SEC"). 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Words such as "estimate." "project," "predict," "will," "would," "should," "should," "focus," "may," "might," "anticipate," "plan," "intend," "believe," "aim," "goal," "target," "objective," "commit," "advance," "guidance," "priority," "focus," "assumption," "likely" or similar expressions that convey the prospective nature of events or outcomes generally indicate forward-looking statements. You should not place undue reliance on these forward-looking statements, which speak only as of the date of this presentation unless an earlier date is specified. Unless legally required, Occidental does not undertake any obligation to update, modify or withdraw any forward-looking statement as a result of new information, future events or otherwise. 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Use of Non-GAAP Financial Information

This presentation includes non-GAAP financial measures. Where available, reconciliations to comparable GAAP financial measures can be found on the Investor Relations section of Occidental's website at www.oxy.com.

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The SEC permits oil and gas companies, in their filings with the SEC, to disclose only proved, probable and possible reserves. Any reserve estimates provided in this presentation that are not specifically designated as being estimates of proved reserves may include "potential" reserves and/or other estimated reserves not necessarily calculated in accordance with, or contemplated by, the SEC's latest reserve reporting guidelines. U.S. investors are urged to consider closely the oil and gas disclosures in our 2023 Form 10-K and other reports and filings with the SEC. Copies are available from the SEC and through our website, www.oxy.com.

ZERO IN ON VALUE

Key Takeaways



Operational excellence driving financial results



Closed CrownRock acquisition



Balance sheet strengthening underway

- Efficient operations and marketing optimizations deliver healthy FCF
- Maintaining full year production guidance for legacy Permian and total company, with growth offsetting 15 Mboed 4Q divestiture
- Instantly free cash flow accretive acquisition adds high-margin production with Tier 1 inventory upside
- Complementary asset footprint creates scaled infrastructure position and extensive runway to apply shared best practices
- ~\$2.3 B of debt to be retired by end of August 2024
- Divestiture program progressing, enabling near-term balance sheet improvements



OUTLINE

Second Quarter Highlights

Strategic Updates

Financials

Closing Comments





OPERATIONAL EXPERTISE DELIVERING FINANCIAL SUCCESS

Oil & Gas

1,258

Mboed Production
Highest In Four Years



+\$180 MM

Adjusted Pre-Tax Income
Outperformance



(S)

Financial

\$1.3 B

Free Cash Flow¹

LCV

500,000 t

CDR Credits Purchase Agreement With Microsoft







SECOND QUARTER HIGHLIGHTS

U.S. ONSHORE OIL & GAS UPDATE

OXY EXTENDING U.S. ONSHORE WELL PERFORMANCE LEADERSHIP

- Highest quarterly U.S. Onshore production in four years
- Industry-leading 2023 through YTD 2024 well productivity:
 - Average Delaware 12-, 6-, and 3-month cumulative oil >45% above basin average
 - Average Powder River 12- and 6-month cumulative oil >40% above basin average

DELAWARE SECONDARY DEVELOPMENT DRIVES HIGHER ASSET RETURNS

- 12-month cumulative boe from Oxy's 2023 Delaware secondary horizons >30% more productive than industry average primary and secondary Delaware wells
- Secondary horizons utilizing existing infrastructure improving asset returns

OPERATIONAL EXECUTION DRIVES CAPITAL EFFICIENCY

- Expanded design enhancements and efficient execution leading to ~10% unconventional well cost improvements across all U.S. Onshore basins compared to 1H23
- Facility design and execution improvements lowering per well F&C costs >15% vs. 2023
- Drilled 3-mile TX Delaware well in less than 13 days, 24% faster than previous record



OUTLINE

Second Quarter Highlights

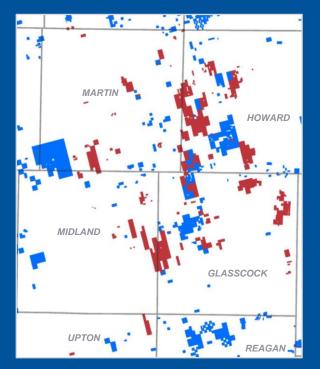
Strategic Updates

Financials

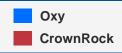
Closing Comments







Combined Oxy & CrownRock Midland Basin Acreage Position



- High-performing, cross-discipline technical and operational teams create a winning cultural combination
- Immediately accretive to free cash flow per share without synergies; significant return enhancements identified
- Midland Basin-leading well productivity and cost structure drive best-in-class cash flow margins
- High-grades and balances premier Permian portfolio by adding significant sub-\$40 breakeven inventory

Closed August 1

CROWNROCK ADDS FREE CASH FLOW ACCRETIVE, PREMIER PERMIAN ASSET



High-Performing Team



Near-term FCF accretive with long-term upsides



Adds capital efficient development today



High-grades and balances our premier Permian inventory



384%

CrownRock Adds Value and Scale to Midland Basin



Achieves **new Midland Basin scale** with basin-leading performance



Delivers **high cash margin production** with low decline and high liquids



Creates **development balance** and flexibility in Permian portfolio



Adds years of top-tier inventory



Asset footprint **boosts operating margins** with optimization opportunities on takeaways, maintenance, compression, and overall operability

"We are excited about the addition of CrownRock's high-performing team and assets to our organization and expect the enhanced company to accelerate value creation for our shareholders."

- Vicki Hollub

CrownRock Creates

SCALED MIDLAND BASIN ASSET POISED TO DELIVER VALUE

PRO FORMA MIDLAND OPERATING STATISTICS¹





ACHIEVING EARLY SUCCESS IN DEBT REPAYMENTS

~\$400 MM debt retired year-to-date

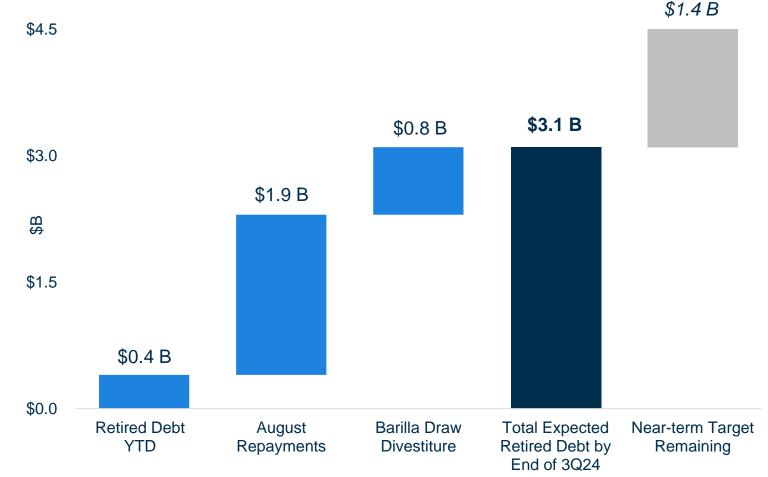
~\$1.9 B of additional debt repayments by end of August

Announced ~\$818 MM¹ Barilla Draw Delaware divestiture

Expected close by end of 3Q24

~70% of near-term >\$4.5 B debt repayments target expected by the end of 3Q

RAPIDLY DELEVERAGING USING FREE CASH FLOW AND DIVESTITURE PROCEEDS





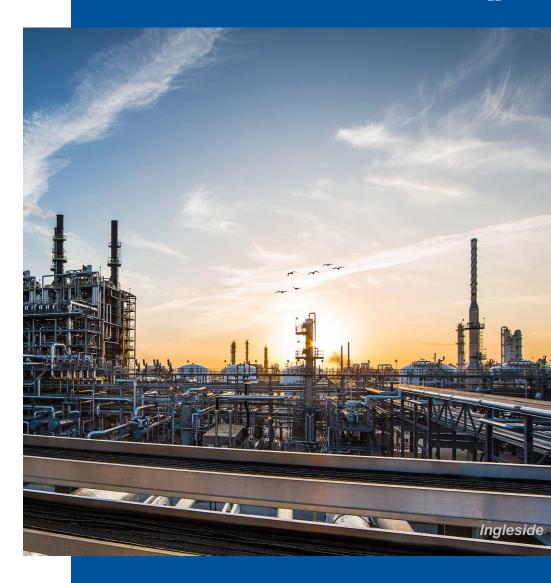
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FINANCIALS

SECOND QUARTER 2024 RESULTS

	Reported
Adjusted diluted EPS ¹	\$1.03
Reported diluted EPS ¹	\$1.03
CFFO before working capital	\$3.0 B
Net capital expenditures ²	\$1.7 B
Unrestricted cash balance as of 06/30/2024	\$1.8 B
Worldwide production (Mboed)	1,258
OxyChem pre-tax income	\$296 MM
Midstream adjusted pre-tax income	\$49 MM

Reported Production versus Guidance Midpoint Reconciliation	Mboed
PERMIAN New well outperformance and higher base uptime in the Midland Basin	+4
GULF OF MEXICO Higher base performance	+3
ROCKIES Lower OBO volumes	(1)
	+6



FINANCIALS

THIRD QUARTER AND FULL-YEAR 2024 GUIDANCE

(INCLUDES CROWNROCK BEGINNING 08/01/2024)

OIL & GAS	3Q24	FY 2024
Total Company Production (Mboed)	1,370 - 1,410	1,290 - 1,340
Permian Production (Mboed)	690 - 708	637 - 663
Rockies & Other Production (Mboed)	319 - 327	304 - 314
Gulf of Mexico Production (Mboed)	138 - 146	127 - 133
International Production (Mboed)	223 - 229	222 - 230
Domestic Operating Cost \$ / boe	~\$9.30	~\$9.35
Domestic Transportation Cost \$ / boe	~\$3.60	~\$3.80
Total Company Production Oil %	~51.4	~51.4
Total Company Production Gas %	~25.4	~25.4
Exploration Expense ¹	~\$80 MM	~\$325 MM

OXYCHEM	3Q24	FY 2024
Pre-tax Income	~\$300 MM	\$1.0 - \$1.1 B

MIDSTREAM ²	3Q24	FY 2024
Pre-tax Income	\$(175) - \$(75) MM	\$(395) - \$(245) MM
Midland - MEH Spread \$ / bbl	\$0.25 - \$0.35	\$0.35 - \$0.45
DD&A	3Q24	FY 2024
Oil & Gas \$ / boe	~\$13.95	~\$13.85
OxyChem, Midstream, & Corporate	~\$205 MM	~\$820 MM
CORPORATE III	3Q24	FY 2024
CORPORATE	3Q24 	FY 2024 22%
100		
Domestic Tax Rate		22%
Domestic Tax Rate International Tax Rate		22% 40%
Domestic Tax Rate International Tax Rate Adjusted Effective Tax Rate	 ~30%	22% 40% ~30%



COMMITMENT TO ANNOUNCED FINANCIAL ACTIONS





- On Track -

>\$4.5 B Near-Term Debt Reduction Expect to complete within 12 months of closing CrownRock

\$4.5 - \$6.0 B Divestiture Plan

Expect to complete within 18 months of closing CrownRock





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DIFFERENTIATED PORTFOLIO

Oxy's premier diversified assets and distinguished operational capabilities create a runway for sustainable shareholder value accretion





MIDSTREAM

- Field to global market flow assurance
- Leading Permian CO₂ infrastructure and processing



LOW CARBON VENTURES

- Practical decarbonization solutions at scale
- Sustainability in lower carbon world





Appendix





APPENDIX

Financial Information Oil & Gas Update **Asset Overview Low Carbon Ventures Abbreviations and**



PERMIAN PRODUCTION GUIDANCE

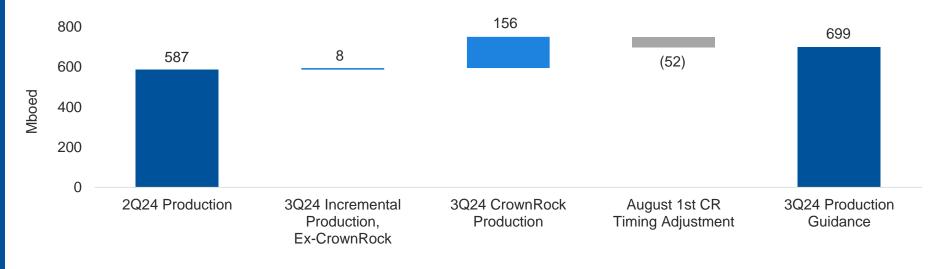
Strengthening Oxy's premier Permian portfolio through organic well performance and portfolio high-grading

2024 Permian production outlook increases >10%

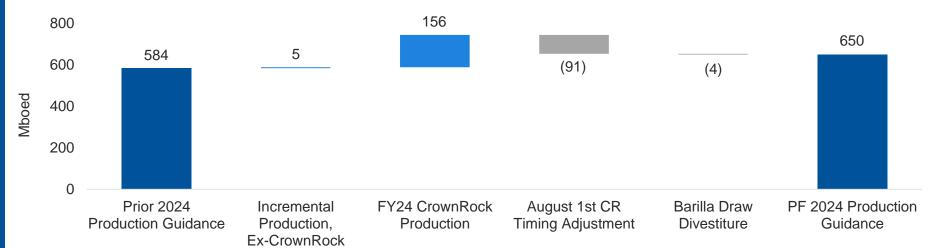
Announced ~\$818 MM Barilla Draw Delaware divestiture

- ~15 Mboed¹ associated production
- Expected close by end of 3Q24

3Q24 Production Guidance



FY 2024 Production Guidance





KEY PRO FORMA 2024 GUIDANCE CHANGES

OIL & GAS	Prior 2024 Guidance	New 2024 Guidance, Ex-CrownRock	Pro Forma 2024 Guidance
Total Company Production (Mboed)	1,220 - 1,280	1,228 - 1,272	1,290 - 1,340
Permian Production (Mboed)	569 - 599	575 - 595	637 - 663
Domestic Operating Cost \$ / boe	~\$9.75	~\$9.50	~\$9.35

CORPORATE	Prior 2024 Guidance	New 2024 Guidance, Ex-CrownRock	Pro Forma 2024 Guidance
Interest Expense ¹	~\$0.9 B	~\$0.9 B	~\$1.2 B
Net Capital Expenditures ²	\$6.4 - \$6.6 B	\$6.4 - \$6.6 B	\$6.8 - \$7.0 B



2024 CASH FLOW PRIORITIES

Apply technical and operational excellence to preserve and enhance premier asset base in support of a sustainable and growing dividend



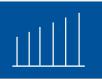
Excess cash flow allocated to debt reduction to rebalance enterprise value in favor of common shareholders

ONGOING FOCUS



Maintain Production Base

Preserve asset base integrity and longevity



Sustainable & Growing Dividend

Through-the-cycle sustainability with long-term growth potential

CURRENT FOCUS



Debt Reduction

Lower expenses and improve balance sheet and cash flow breakeven



Cash Flow Growth

Investments in OxyChem, Oil & Gas cash flow resiliency, and low-carbon opportunities

FUTURE PRIORITIES



Repurchase Shares

Supports capital appreciation and per share dividend growth

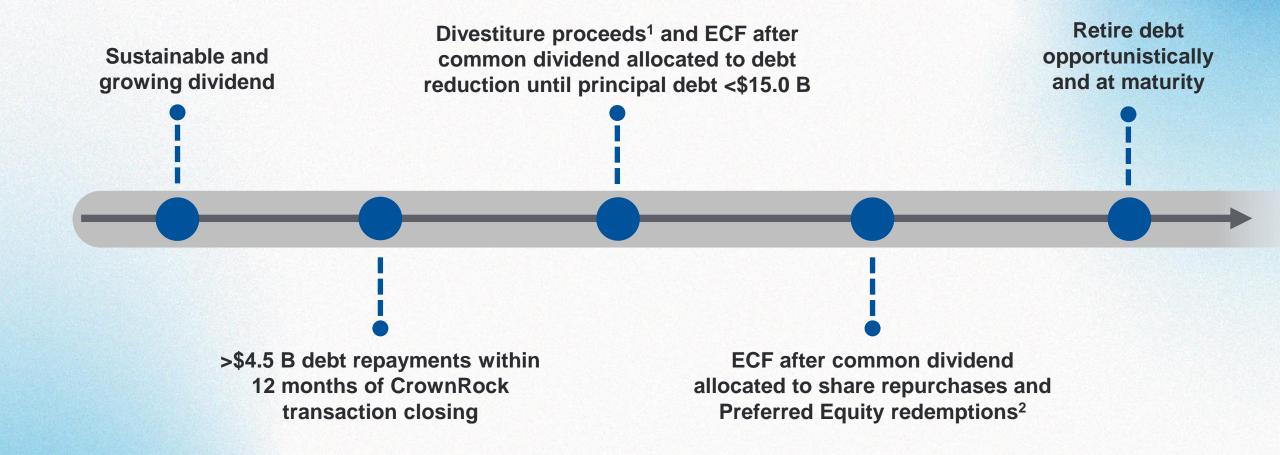


Preferred Equity Redemption

Redeemed through superior shareholder returns



SHAREHOLDER RETURN PRIORITIES





FINANCIAL INFORMATION

CASH FLOW SENSITIVITIES

SENSITIVITIES INCLUDE ANNUALIZED AUG-DEC CROWNROCK IMPACT

OIL & GAS



- Annualized cash flow changes ~\$260 MM per \$1.00 / bbl change in oil prices
 - ~\$240 MM per \$1.00 / bbl change in WTI price
 - ~\$20 MM per \$1.00 / bbl change in Brent price
- Annualized cash flow changes ~\$155 MM per \$0.50 / MMBtu change in natural gas prices
- Production changes ~400 boed per \$1.00 / bbl change in Brent prices¹

MIDSTREAM & MARKETING

- Annualized cash flow changes ~\$65 MM per \$0.25 / bbl change in Midland to MEH spread
 - ~35-day lag due to trade month

OXYCHEM



- Annualized cash flow changes ~\$30 MM per \$10 / ton change in realized caustic soda prices
- Annualized cash flow changes ~\$10 MM per \$10 / ton change in chlorine prices²
- Annualized cash flow changes ~\$30 MM per \$0.01 / lb. change in PVC prices²



DILUTED SHARE COUNT EXAMPLE

Basic Shares Outstanding + Incremental Diluted Shares = Total Diluted Outstanding Shares

- Incremental diluted shares include June 2020 warrants, Berkshire Hathaway warrants, and performance awards
- Treasury method assumes proceeds from exercised securities used to repurchase common stock

Variables for warrant dilution calculation	
OXY 2Q24 average share price	\$64.13
June 2020 average outstanding warrants (MM)	86.8
June 2020 warrants strike price	\$22.00
Berkshire Hathaway outstanding warrants (MM)	83.9
Berkshire Hathaway warrants strike price	\$59.62

2Q24 dilution summary	ММ
2Q24 basic average shares outstanding	893.8
June 2020 warrants	+ 57.0
Berkshire Hathaway warrants	+ 5.9
Performance awards	+ 2.2
2Q24 diluted average shares outstanding	= 958.9

Example: treasury method calculation of June 2020 warrant dilutive share impact¹

2Q24 OXY average June 2020 warrants strike price

2Q24 OXY average share price

2Q24 average June 2020 warrants outstanding







APPENDIX

Financial Information
Oil & Gas Update

Asset Overview

Low Carbon Ventures

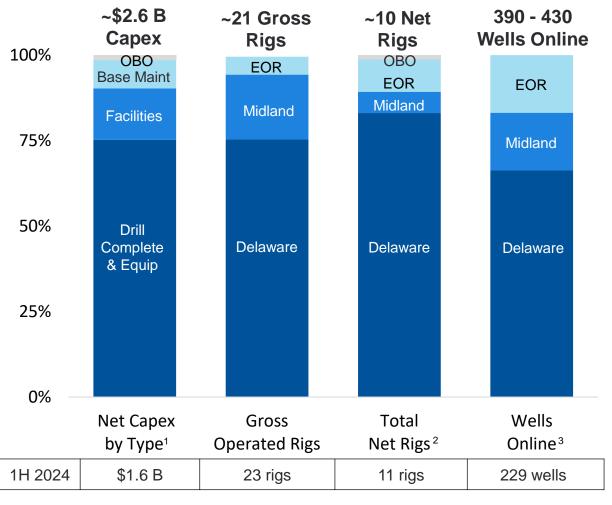
Abbreviations and Definitions



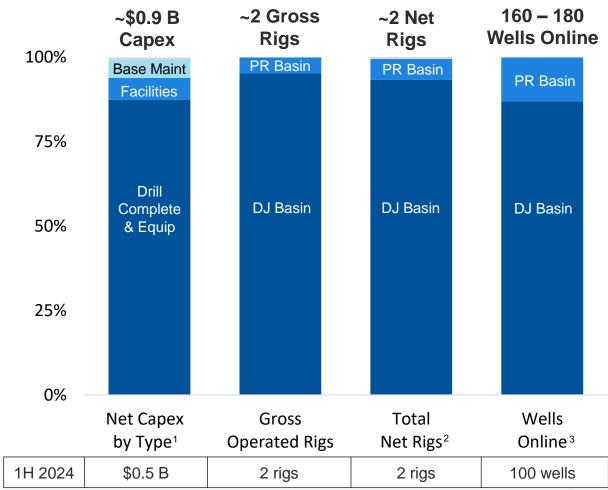
OIL & GAS UPDATE

DOMESTIC ONSHORE ACTIVITY PLAN UPDATE





ROCKIES 2024 ACTIVITY





OIL & GAS UPDATE

FULL YEAR 2024 CROWNROCK ACTIVITY SUMMARY

- CrownRock team maintained stable operations and activity levels in 2023 and throughout 2024
- Investment profile relatively flat throughout the year, creates modest production increase from 2023 (148 Mboed)

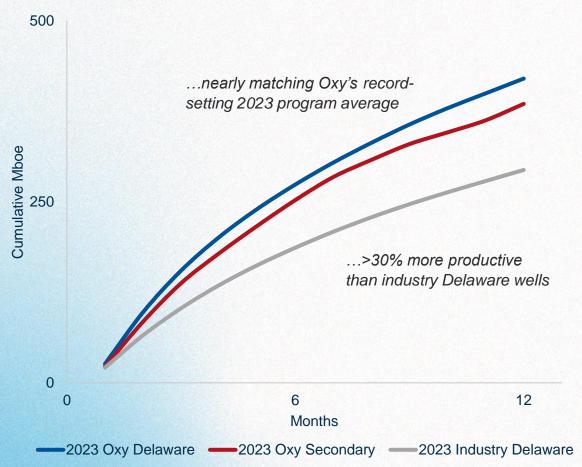
	FY24 ¹
Production (Mboed)	153 - 159
Capex (\$MM)	\$940 - \$960
Gross Operated Rigs	5
Gross Wells Online	145 - 155





SUBSURFACE EXPERTISE TURNING SECONDARY HORIZONS INTO TIER 1 OPPORTUNITIES

Oxy Delaware Leading the Way – Secondary Wells Continue Outperformance



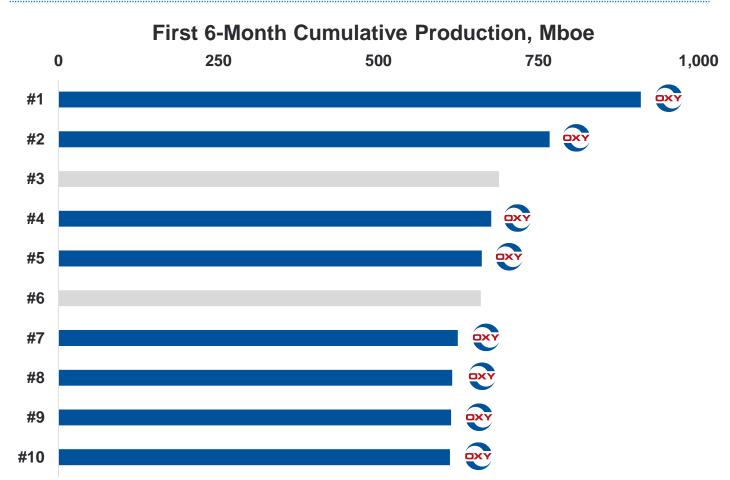
Driving Inventory Improvement and Expansion

- Accelerating financial returns through near-term inventory high-grading
- Maximizing DSU value by optimizing well landing and frac placement
- Extending Tier 1 runway through organic inventory replacement
- Improving capital efficiency by utilizing existing infrastructure



TOP 10 HORIZONTAL WELLS IN DELAWARE BASIN

CONTINUING TO RAISE THE BAR WITH INDUSTRY-LEADING WELLS







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OXY'S COMBINED INTEGRATED PORTFOLIO



Permian Unconventional

1.4 MM net acres including premier

Strategic infrastructure and logistics

Delaware Basin position

hub in place

EOR advancements

Oil & Gas

Focused in world class basins with a history of maximizing recovery



Gulf of Mexico

Sizeable inventory of remaining

9 active operated platforms

Significant free cash flow

tie-back opportunities

generation

OxyChem

Leading manufacturer of basic chemicals and significant cash generator

- - 0.7 MM net acres including vast minerals position
- Among the largest producers in Colorado with significant free cash flow generation
- - 0.3 MM net acres

Rockies

· A leading position in the DJ Basin

- Emerging Powder River Basin

marketing provide access to global markets 1,258 Mboed **Production** 18% Permian 194 Rockies & Other Dmstc. 587 Gulf of Mexico 138 Middle East Algeria & Other Intl. 306 Domestic 82% International

Integrated infrastructure and

Oxy Midstream

Permian Conventional

- 1.4 MM net acres
- Significant scale, technical capability, and low-decline production
- · CCUS potential for economic growth and carbon reduction strategy

Latin America

 Deepwater exploration opportunities

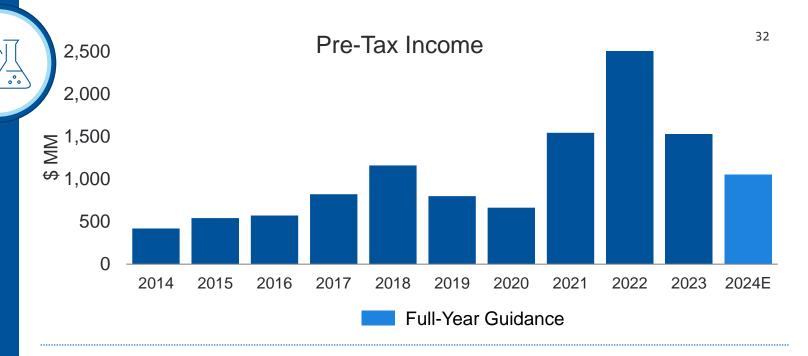
Middle East / North Africa

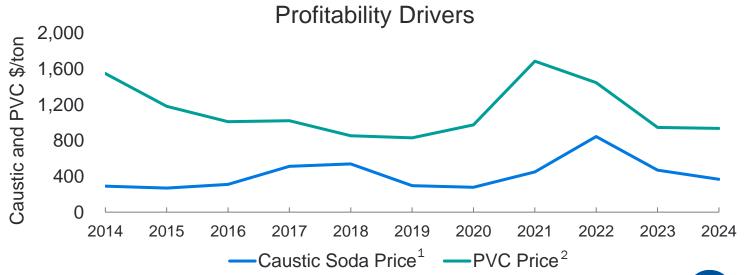
- High-return opportunities in Oman
 - 6 MM gross acres, 17 identified horizons
- Exploring Blocks ON-3 and ON-5 in UAE
 - 2.5 MM gross acres
- · World-class reservoirs in Algeria
 - 0.5 MM gross acres in the Berkine Basin
- · Al Hosn and Dolphin provide steady cash flow with low sustaining capex



OXYCHEMMARKET LEADING POSITION

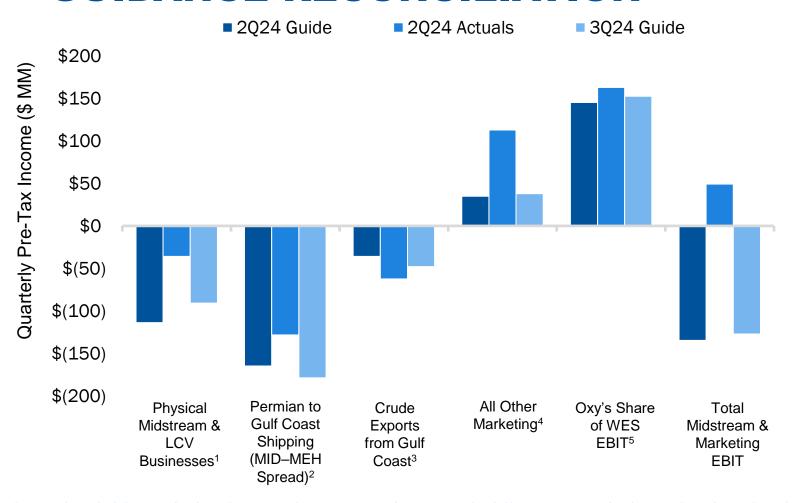
- 23 owned facilities worldwide
- Integrated assets capture benefits of favorable market conditions
- Top-tier global producer in every principal chemical product produced
 - Largest merchant caustic soda seller in the world
 - 4th largest VCM producer in the world
 - 2nd largest caustic potash producer in the world
 - 3rd largest chlor-alkali producer in the world with 17 unique outlets for chlorine
 - 3rd largest domestic supplier of PVC
- Full-cycle positive cash flow generation
- 37 awards from the American Chemistry Council for 2023 environmental and safety performance







MIDSTREAM & MARKETING GUIDANCE RECONCILIATION



NOTE: ALL GUIDANCE SHOWN REPRESENTS MIDPOINT; MARK-TO-MARKET TREATED AS AN ITEM AFFECTING COMPARABILITY AND IS EXCLUDED FROM MIDSTREAM GUIDANCE AND ADJUSTED ACTUALS 'PHYSICAL MIDSTREAM BUSINESS IS PRIMARILY COMPRISED OF THE DOLPHIN PIPELINE, AL HOSN, PERMIAN EOR GAS PROCESSING PLANTS, AND OLCV 'PERMIAN TO GULF COAST SHIPPING INCLUDES OXY'S CONTRACTED CAPACITY ON SEVERAL 3RD PARTY PIPELINES. CURRENT CAPACITY IS ~850 MBOD WITH PRIMARY DESTINATIONS OF CORPUS CHRISTI AND HOUSTON '3CRUDE EXPORTS FROM THE GULF COAST INCLUDE TERMINAL FEES OF ~\$50 MM PER QUARTER. OTHER EARNINGS DRIVERS INCLUDE THE DELTA BETWEEN OUR REALIZED PRICE OF EXPORTED CRUDE COMPARED TO MEH PRICING LESS THE COST OF SHIPPING, AS WELL AS CRUDE PRICE VOLATILITY AND TIMING IMPACTS 'ALL OTHER MARKETING INCLUDES GAS AND NGL MARKETING, THE TIMING IMPACTS OF DOMESTIC AND INTERNATIONAL CRUDE, AND GAS & NGL DEFICIENCY PAYMENTS WITH 3RD PARTIES (EXCLUDING WES) IN THE ROCKIES 'SWES EBIT GUIDANCE IS NOT A FORWARD PROJECTION BY OXY OR BASED ON WES'S CORPORATE GUIDANCE RUIT IS AN AVERAGE OF THE LAST FOUR PUBLICLY AVAILABLE QUARTERS

PHYSICAL MIDSTREAM & LCV BUSINESSES

 2Q24 income above guidance primarily due to lower losses on equity investments and timing of LCV spend; 3Q24 guidance reflects LCV activity timing

CRUDE EXPORTS FROM GULF COAST

 2Q24 income below guidance due to timing of cargo sales (offset in MTM);
 3Q24 guidance increase due to expected timing impacts of cargo sales

ALL OTHER MARKETING

 2Q24 income above guidance due to natural gas transportation optimization;
 3Q24 guidance reflects compression of natural gas differentials due to expectations of incremental pipeline capacity



ONE OF THE LARGEST U.S. ACREAGE HOLDERS

ROCKIES 1.0 MM ACRES

0.3 MM

DJ BASIN

0.7 MM

Excludes acreage outside of active operating areas

OTHER ONSHORE

TOTAL ACREAGE

4.6 MM

Other Onshore U.S. consists of acreage and fee minerals outside of Oxy's core operated areas

9.5 MM Net Total U.S. Acres



PERMIAN 2.8 MM ACRES
UNCONVENTIONAL

1.4 MM
CONVENTIONAL

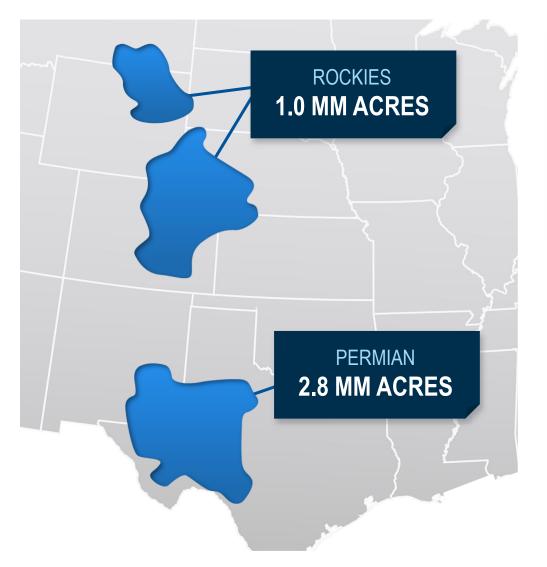
1.4 MM

GULF OF MEXICO

1.1 MM



U.S. ONSHORE OVERVIEW



2Q24 NET PRODUCTION					
	Oil (Mbod)	NGLs (Mbbld)	Gas (MMcfd)	Total (Mboed)	
Permian	339	136	671	587	
Rockies & Other Dmstc.	98	103	630	306	
Total	437	239	1,301	893	





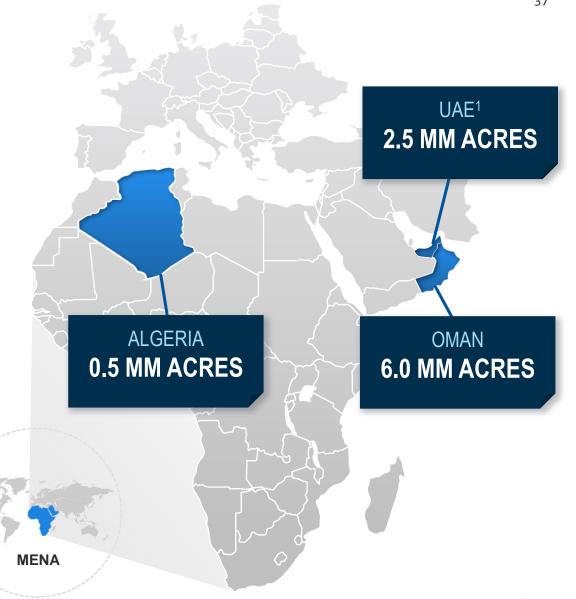
GULF OF MEXICO OVERVIEW





INTERNATIONAL OVERVIEW

2Q24 NET PRODUCTION				
	Oil (Mbod)	NGLs (Mbbld)	Gas (MMcfd)	Total (Mboed)
Algeria & Other Intl.	27	3	19	33
Al Hosn	15	27	291	91
Dolphin	6	8	152	39
Oman	54	-	59	64
Total	102	38	521	227







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LOW CARBON VENTURES

EMERGING LOW-CARBON BUSINESSES

COMMERCIALIZING CCUS AND DAC DECARBONIZATION SOLUTIONS

Expected 2024 Net Capital Expenditures¹ \$600 MM

- Continued construction of STRATOS (DAC 1); expected to be commercially operational mid-2025
- Preparation for DAC and sequestration hub in South Texas
- 3D seismic and engineering for Gulf Coast sequestration hubs

Business Objectives

- Innovate and improve technologies to accelerate cost reductions
- Continue CDR sales into a growing and developing market
- Progress DOE grant awards across CCUS project portfolio
- Advance subsurface characterization, development and commercial planning, and Class VI permitting for Gulf Coast sequestration hubs
- Ongoing development of complementary CCUS technologies and commercial opportunities





DAC INVESTMENT PRINCIPLES

Returns Focused

Developing competitive-returns business with cash flow stability

DAC 2+ to meet return threshold for FID

Demand-Driven Development

· Market demand to drive development pace

Low-carbon program net capital expected to be ≤\$600 MM annually through 2026

Accelerate Cost Reductions

Innovate and improve technologies to accelerate cost reductions

Advance operating and maintenance improvements for life-of-plant

Capital Flexibility

Capital support and partnerships necessary for successful growth

Managing investments between R&D and project development maximizes returns

Strategic Partnerships

- Deploy DAC business and technology globally with strategic partners
- DAC licensing model improves development options and value
- Compliance markets expected to complement voluntary markets, providing scale and certainty





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ABBREVIATIONS AND DEFINITIONS

Abbreviations

B – Billion

BBL – Barrel

BO – Barrel of Oil

CCUS – Carbon Capture, Utilization and Storage

CDR - Carbon Dioxide Removal

CFFO – Cash Flow from Operations

CO₂ – Carbon Dioxide

DAC – Direct Air Capture

DOE – Department of Energy

DSU – Drilling Spacing Unit

EBIT – Earnings Before Interest and Tax

ECF – Excess Cash Flow

EX – Excluding

F&C – Facilities and Construction

FCF - Free Cash Flow

FID – Final Investment Decision

FT - Feet

FY - Full Year

GAAP – Generally Accepted Accounting Principles

GoM – Gulf of Mexico

IG - Investment Grade

JV - Joint Venture

LCV – Low Carbon Ventures

MBOD - Thousand Barrels of Oil per Day

MBOE – Thousand Barrels of Oil Equivalent

MBOED – Thousand Barrels of Oil Equivalent per Day

MBWD - Thousand Barrels of Water per Day

MM - Million

MMBTU – One Million British Thermal Units

OBO – Operated by Others

PVC – Polyvinyl Chloride

t - Tonne

VCM – Vinyl Chloride Monomer

WTI – West Texas Intermediate

YTD – Year To Date

Definitions

CFFO – Operating Cash Flow Before Working Capital

ECF - Operating Cash Flow - Net Capital Expenditures - Debt Maturities - Preferred Dividend

FCF - Operating Cash Flow Before Working Capital - Net Capital Expenditures

Net Capital Expenditures - Oxy Capital Expenditures - Noncontrolling Interest Contributions





