

FIRST QUARTER EARNINGS CALL

MAY 6, 2026



Cautionary statements

Forward-Looking Statements

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Use of Non-GAAP Financial Information

This presentation includes non-GAAP financial measures. Where available, reconciliations to comparable GAAP financial measures can be found on the Investor Relations section of Occidental’s website at www.oxy.com.

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Built the foundation. Ready to execute.

LAST 10 YEARS

TRANSFORMED OUR RESOURCE AND CAPABILITY

- Transformed our **resources & portfolio**, built for quality, balance and durability
- Established **unconventional leadership** & broadened **subsurface and technical capabilities**
- Delivered cost and operational efficiencies through a **culture of innovation**

THE NEXT PHASE

EXECUTING WITH EXCELLENCE TO DELIVER VALUE

- Improve **advantaged resource base** through advanced recovery and targeted exploration program
- Continue to **drive cost efficiencies** across the business through development efficiency and technology
- Generate **meaningful near-term value** through free cash flow improvement

10-Year Transformation

Built the foundation. Ready to execute.

TRANSFORMED THE BUSINESS

2x

Total resources, production and reserves since 2015

- >100% organic RRR every year since 2020, with 3-yr. avg. organic F&D \$10.28/boe
- 30+ year resource runway
- Avg. Breakeven ~\$38/bbl

88%

Domestic Resource

- Balanced unconventional + conventional resource mix supports high-return, lower-decline future

≥10%

Better than industry avg. unconventional well performance¹

- Customized approach to subsurface and operations that is leading to top-tier productivity in every operated U.S. onshore basin

EXECUTING WITH EXCELLENCE

\$2 B

Annualized Oil & Gas cost savings 2023-2025

- Plan targets \$500 MM cost savings in 2026 vs. 2025

28%

Reduction in well costs across U.S. onshore basins 2023-2025

- Blueprint process to optimize design, operations, and supply chain
- Plan targets 7% U.S. Unconventional well cost savings in 2026 vs. 2025

16.5 BBOE

With additional upside from advanced recovery, inventory expansion and exploration

- Well performance leader
- Global EOR leader
- GOA waterfloods expected to reduce production decline to <10% by 2030
- Exploration focused on capital efficiency and resource/value uplift

DELIVERING VALUE

\$10 B

Deleveraging milestone

- Prioritizing balance sheet strength through additional deleveraging
- Focused on lower costs, lower declines, lower sustaining capital and higher FCF

>\$1.2 B

FCF improvement targeted for 2026

- Executing from a stronger balance sheet, ahead on lowering interest payments

2029

Aiming toward meaningful value inflection

- Positioned to deliver further FCF improvement beyond 2026

Note: Breakeven defined as positive NPV 10 and assumes \$3.25/MMBtu domestic Henry Hub gas price; well costs based on 2025 costs and include drilling, completion, hook-up and first lift.



STRONG OPERATIONS AND IMPROVED FINANCIAL POSITION DELIVERING VALUE

Prioritizing excess cash flow to reach \$10 B principal debt milestone

Reduced principal debt to ~\$13.3 B¹

Accelerated debt paydown drives durable value creation

On track for cost savings while delivering more production

U.S. Unconventional well costs on track for 7% improvement vs. 2025

Operational performance supports 9 Mboed uplift to FY26 production outlook, before portfolio actions and external effects

Enhancing free cash flow with capital-efficient plan

2026 plan targets >\$1.2 B free cash flow improvement²

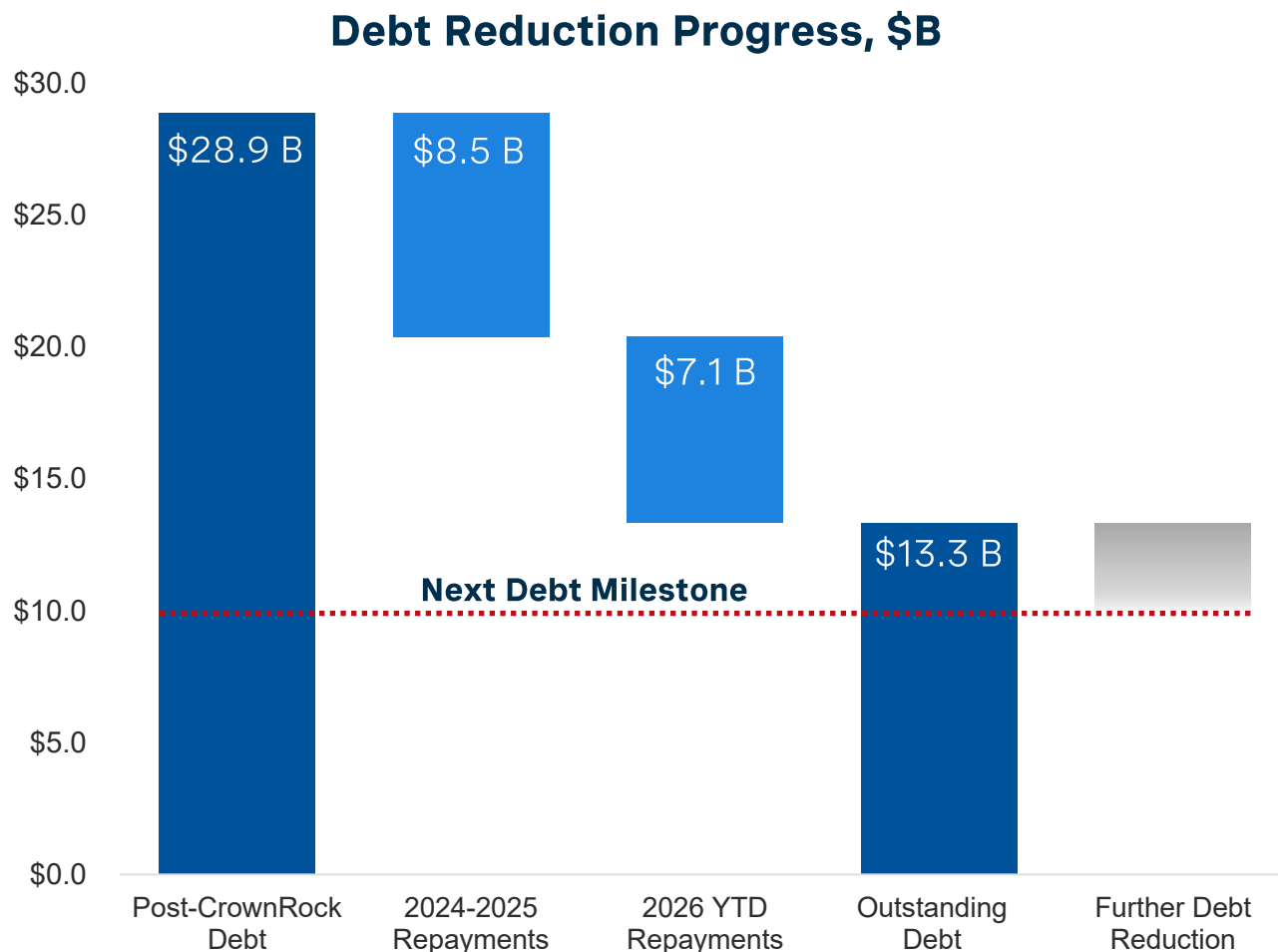
Driven by cost efficiency, capital program allocation, and reduced interest expense

¹Current principal debt balance as of 05/05/2026

²Pre-tax free cash flow improvements incremental to 2025 excluding the impact of higher oil prices



Accelerated debt reduction brings principal debt to \$13.3 B, advancing toward \$10 B



\$15.6 B of debt repaid in 22 months, reducing annual interest expense by ~\$830 MM and creating a minimal near-term maturity profile



Strong Operational and Financial Results

OIL & GAS



1,426 Mboed

Total Company Production;
Surpassed High End of Guidance Range

MIDSTREAM



\$591 MM

Adjusted Pre-Tax Income;
Surpassed High End of Guidance Range

FINANCIAL



\$1.7 B

Free Cash Flow¹;
~52% Higher than 1Q25

BALANCE SHEET



\$7.1 B

Debt Retired Year-To-Date;
\$13.3 B Principal Debt² lowest
level since 2Q19

¹From continuing operations and excludes working capital; see the reconciliations to comparable GAAP financial measures on our website

²As of 05/05/26

U.S. Unconventional Cost Progress

2026 well costs on track for 7% improvement vs. 2025

DELIVERING TOP TIER
CAPITAL EFFICIENCY (DC&E)

~\$515/ft

Midland Well Cost¹

<\$750/ft

Barnett Well Cost

~\$715-\$865/ft

Delaware Well Cost²

INCREASING
WELLS/PAD

25%

Increase in average
wells per pad in the
Permian

OPTIMIZING
LATERAL LENGTH

~10%

Increase in U.S.
Unconventional
lateral length

SCALING SIMULTANEOUS
COMPLETIONS

>45%

of U.S. Unconventional
completions using simultaneous
completions (up from 10%)

OXY DELAWARE BAKU SIMULFRAC PAD

Note: Well costs represent expected FY26 Oxy drilling, completion and equip (hook-up, and first lift) costs per lateral foot

¹Midland well cost per lateral foot for all Spraberry, WCA/Dean, and WCB wells

²Delaware range reflects lateral length groupings of >12,500 ft and ~10,000 ft; D&C-only costs \$620/ft and \$730/ft respectively



Financials

First Quarter 2026 Results

	Reported
Adjusted diluted EPS ¹	\$1.06
Reported diluted EPS ¹	\$3.13
CFFO before working capital	\$3.2 B
Net capital expenditures ²	\$1.5 B
Unrestricted cash balance as of 03/31/2026	\$3.8 B
Worldwide production (Mboed)	1,426
Midstream adjusted pre-tax income	\$591 MM

Note: See the reconciliations to comparable GAAP financial measures on our website

¹From continuing operations; diluted share count 1,006.9 MM shares

²Net of noncontrolling interest contributions

Reported Production versus Guidance Midpoint Reconciliation

Mboed

ROCKIES

Strong new well performance and non-recurring OBO volumes due to positive PPAs

+14

PERMIAN

Strong base and new well performance

+11

GULF OF AMERICA

Base uptime and maintenance optimization

+8

INTERNATIONAL

Middle East disruptions and PSC impacts


(12)

+21




Financials

2Q26 and Full-Year 2026 Guidance

OIL & GAS 	2Q26	FY26
Total Company Production (Mboed)	1,390 - 1,430	1,410 - 1,460
Permian Production (Mboed)	783 - 803	793 - 819
Rockies & Other Production (Mboed)	274 - 280	269 - 277
Gulf of America Production (Mboed)	128 - 136	130 - 136
International Production (Mboed)	205 - 211	218 - 228
Domestic Operating Cost \$ / boe	\$8.30	\$8.10
Domestic Transportation Cost \$ / boe	\$3.40	\$3.30
Total Company Production Oil %	50.3%	50.5%
Total Company Production Gas %	26.7%	27.0%
Exploration Expense ¹	~\$75 MM	~\$290 MM

MIDSTREAM ² 	2Q26	FY26
Pre-tax Income	\$350 - \$550 MM	\$1,000 - \$1,200 MM
Midland - MEH Spread \$ / bbl	\$0.75 - \$1.00	\$0.50 - \$0.60

DD&A 	2Q26	FY26
Oil & Gas \$ / boe	\$13.35	\$13.30
Midstream & Corporate	~\$110 MM	~\$500 MM

CORPORATE 	2Q26	FY26
Adjusted Effective Tax Rate ³	24% - 26%	24% - 26%
Overhead Expense ⁴	~\$620 MM	~\$2.4 B
Interest Expense ⁵	~\$185 MM	~\$750 MM
Net Capital Expenditures ⁶	---	\$5.5 - \$5.9 B

¹Includes exploration overhead ²Includes Oxy's portion of WES adjusted income based on last four publicly available quarters, adjusted for Oxy's current ownership; quarterly guidance averages the quarters ³For continuing operations ⁴Defined as SG&A and other operating and non-operating expenses, adjusted for items affecting comparability ⁵Excludes interest income and assumes current debt maturity schedule, adjusted for items affecting comparability ⁶Net of noncontrolling interest contributions

A Portfolio Designed for Opportunity. A Team Driven to Deliver.



Competitive, Agile Portfolio
with ~16.5 BBOE

Exceptional Unconventional Well Performance and Cost Efficiency

World Leading EOR and Advanced Recovery Position

Resilient GOA and International Conventional Assets with Opportunistic Exploration

Strong Cash Generation with Enhanced Return of Capital

Integrated Technologies in CO₂ and Power for Differentiated Products

Uncompromising Safety and Relentless Innovation

APPENDIX

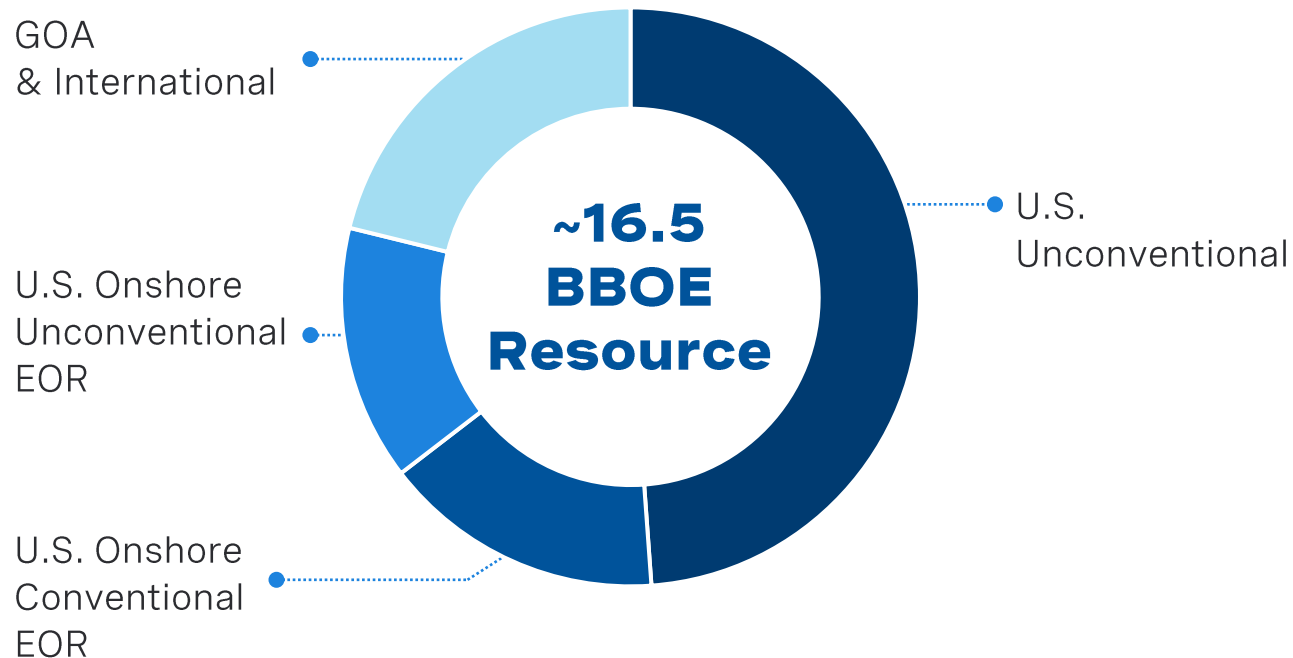


Resources & Portfolio

Diversified portfolio with 30+ year low-cost resource runway

- ~88% domestic resource provides operational agility and lower geopolitical risk, complemented by FCF-resilient international assets
- Strong position in short-cycle, high-margin U.S. Unconventional (~50% of resource)
- Leading U.S. Onshore EOR position and opportunity; advanced recovery opportunities across domestic and international portfolio

~\$38/BBL average resource breakeven¹



~84% Resource <\$50 BE¹

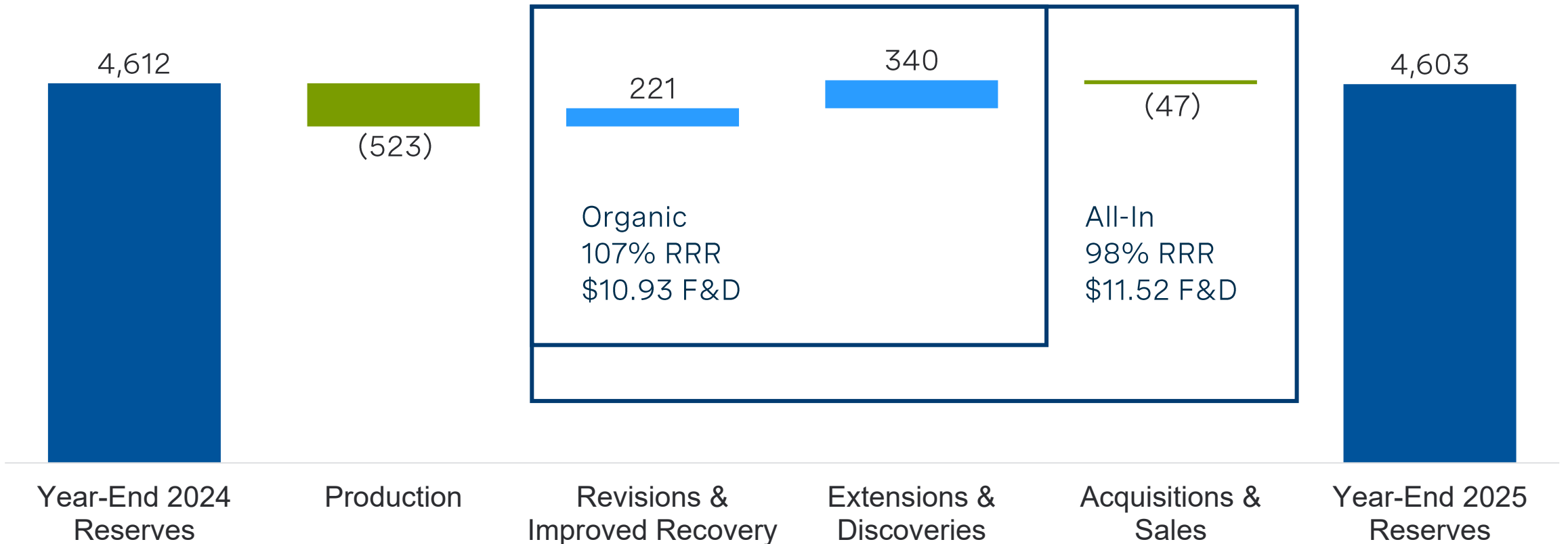


Note: Resource data as of 4Q25 earnings presentation. Breakeven defined as positive NPV 10 and assumes \$3.25/MMBtu domestic Henry Hub gas price; well costs based on 2025 costs and include drilling, completion, hook-up and first lift. ¹Volume-weighted average breakeven price

Resources & Portfolio

2025 Reserves

- **>560 MMboe** organic reserves additions
- **154%** 3-year average reserves replacement ratio
- **\$10.28** 3-year average organic F&D cost per BOE



2026 Plan

Efficiency momentum driving lower costs and resilient FCF

COST SAVINGS

2026 plan continues oil & gas cost savings, aiming to deliver **~\$2.5 B oil and gas cost savings vs. 2023¹**

CAPITAL REDUCTION

Efficiencies and optimized allocation **reduced 2026 capital plan by ~\$550 MM** vs. 2025

FCF IMPROVEMENT

Plan targets **>\$1.2 B free cash flow improvement**

OPERATIONAL PRIORITIES

EXTENDING RESOURCE INVENTORY

CONTINUING COST EFFICIENCY

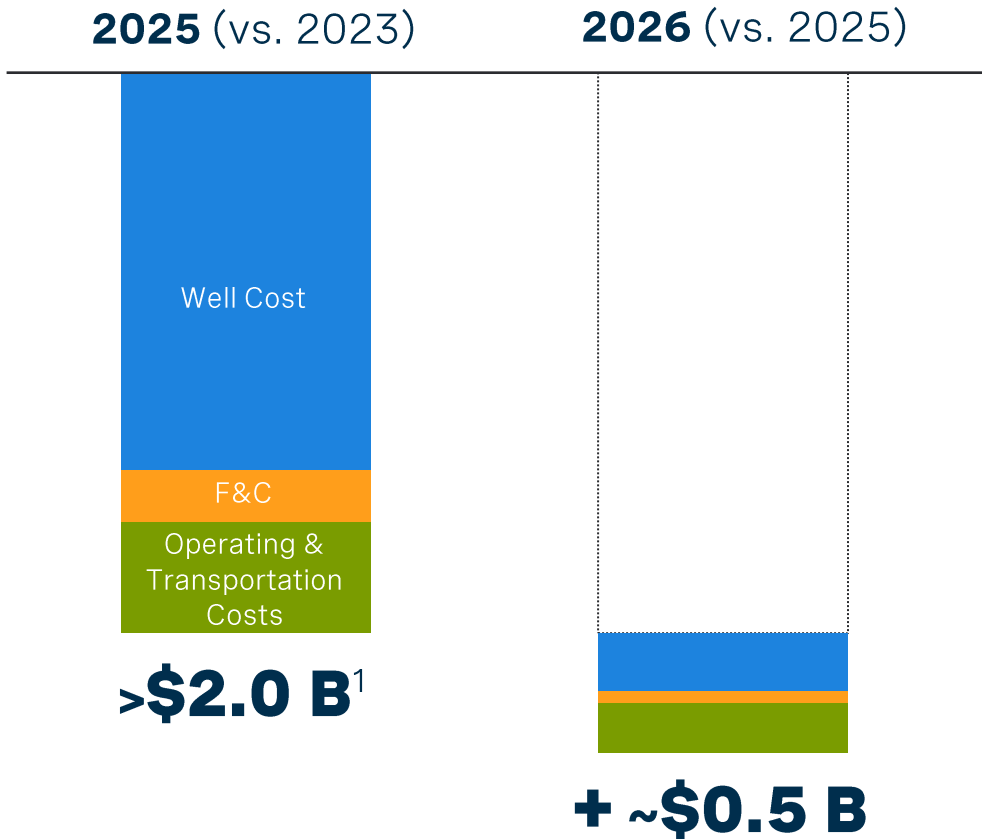
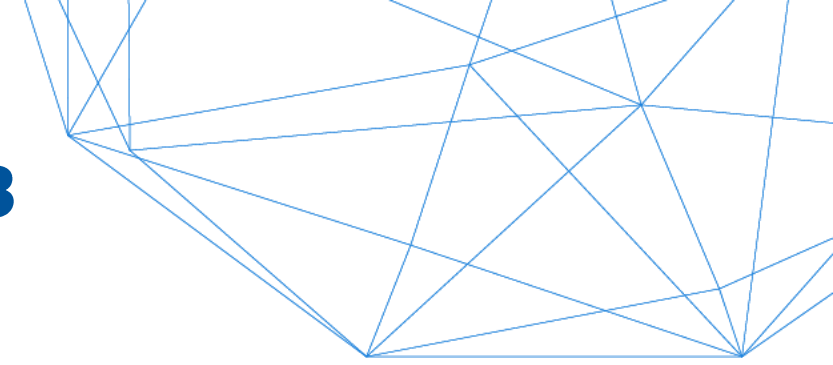
GENERATING FREE CASH FLOW

Note: Cash flow and savings estimates reflect pre-tax changes from 2025, excluding discontinued operations, unless otherwise noted

¹Estimated annual cost savings include 2023 drilling and facilities capital and operating expenses adjusted to 2026 activity and production



Aiming to deliver an additional ~\$0.5 B in sustainable cost savings in 2026



WE EXPECT TO ACHIEVE THIS THROUGH:

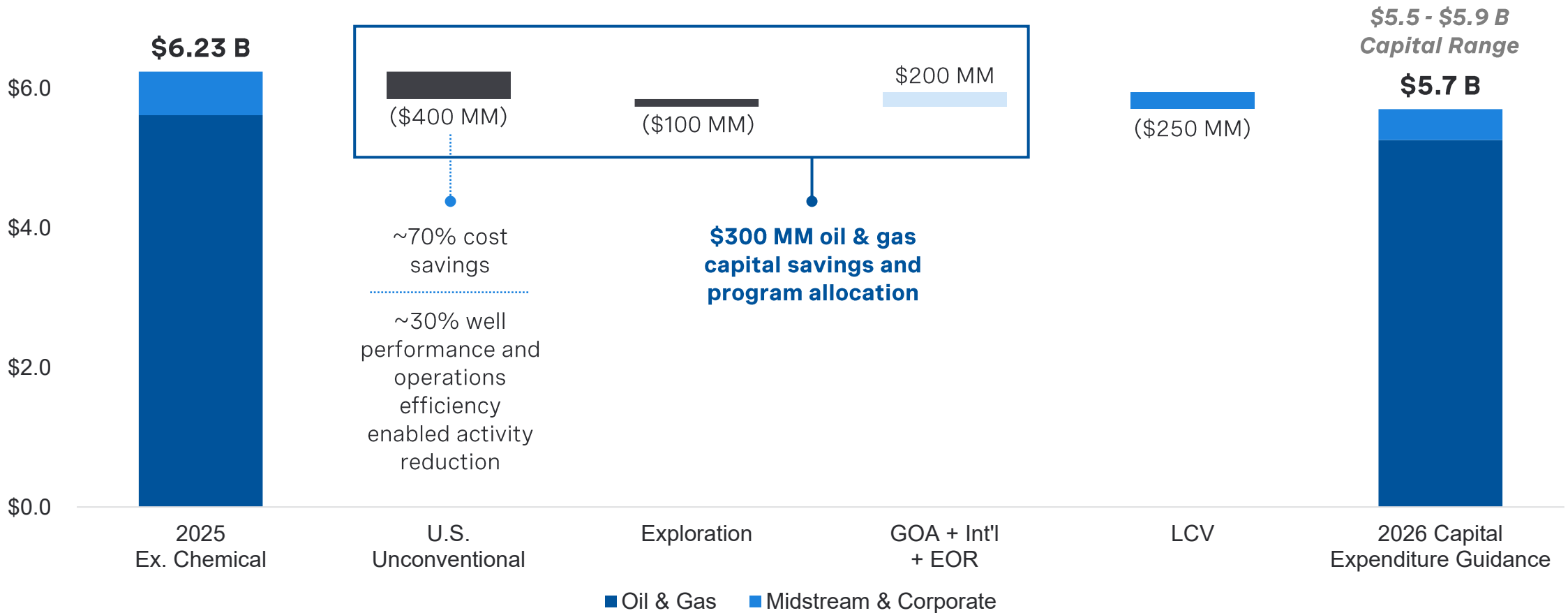
- Capital efficiency
- Operating cost reduction
- Technology integration
- Midstream optimization



Continued efficiency and program allocation enable 8% lower capital

2025 vs. 2026
\$550 MM CAPITAL REDUCTION
 ~1% PRODUCTION GROWTH

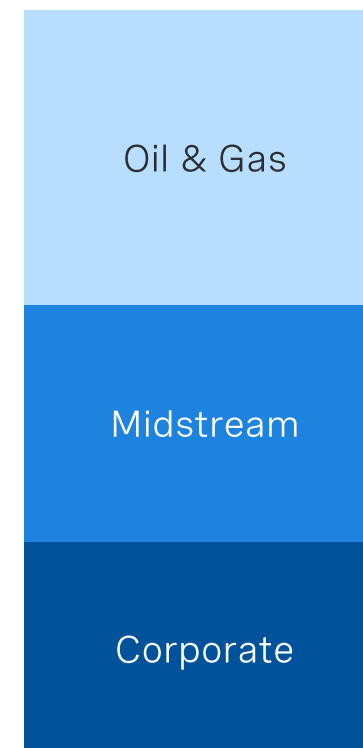
Annual Capital Allocation Changes, \$B



Operational efficiencies underpin expected >\$1.2 B free cash flow improvement in 2026

- Oil & Gas **+\$300 MM** from capital savings and program allocation, **+\$200 MM** operating cost savings and lower transportation costs
- Midstream **+\$400 MM** from crude contract benefits¹ and lower LCV capital
- Corporate **+\$365 MM** from interest savings tied to accelerated debt repayments²

>\$1.2 B
2026 Improvement



Annual FCF Improvement



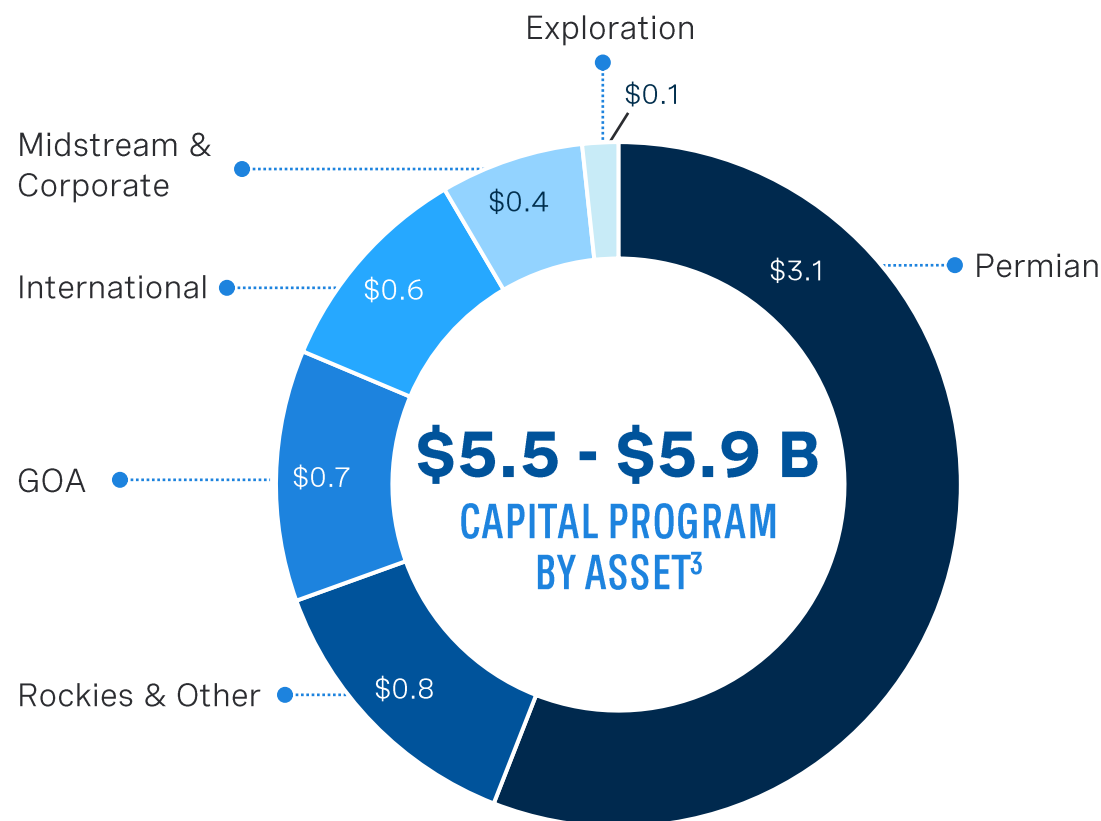
2026 Capital Plan

Program updates relative to 2025 spending:

- U.S. Unconventional spending down ~\$400 MM due to continued efficiency gains and enabled activity reductions
- Increased allocation to mid-cycle projects (GOA + EOR + Int'l) to reduce future sustaining capital requirements
- ~70% allocation to U.S. Onshore, providing substantial capital flexibility
- Exploration spend reduction driven by lower GOA exploration activity
- ~\$200 MM for Oxy Low Carbon Ventures,¹ primarily related to STRATOS (construction wind-down in 2026)
- Capex range for Oil & Gas business relates to variability in OBO, working interest, and time-to-market

Sustaining Capital² of \$4.1 B to maintain production of 1,450 Mboed for 2026+

CAPITAL \$B	2025 ACTUALS	2026 PLAN
Oil & Gas	\$5.6	\$5.1 - \$5.5
Midstream ¹ & Corporate	\$0.6	\$0.4
Net Capital Expenditures	\$6.2	\$5.5 - \$5.9



¹Net of noncontrolling interest contributions ²Multi-year flat production on an annual basis in a \$40 WTI price environment
 19 ³Appraisal capital included within each business, will be included with exploration in reported financials



2026 cash flow priorities

Sustain and strengthen our premier asset base to support a sustainable and growing dividend

Allocate available cash to enhance shareholder returns through return of capital and/or further net debt reduction

Strategy to maintain spend flexibility based on market conditions

FOUNDATIONAL PRIORITIES

Maintain production base

→ Preserve asset base integrity and longevity

Sustainable and growing dividend

→ Through-the-cycle sustainability with long-term growth potential

IMMEDIATE FOCUS

Debt repayments to reach ~\$10 B principal debt milestone

SUBSEQUENT OPPORTUNITIES

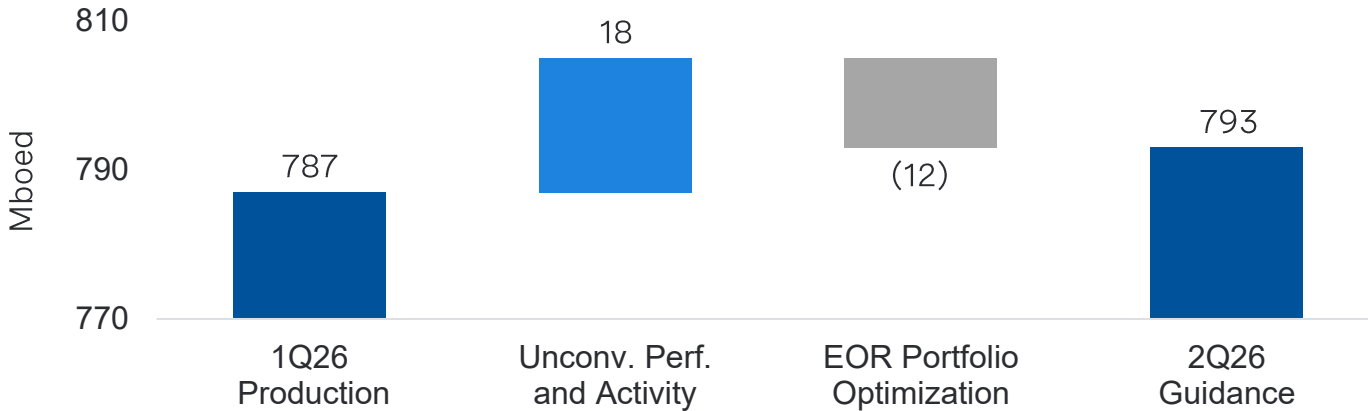
Ongoing net debt reduction

Opportunistic share repurchases

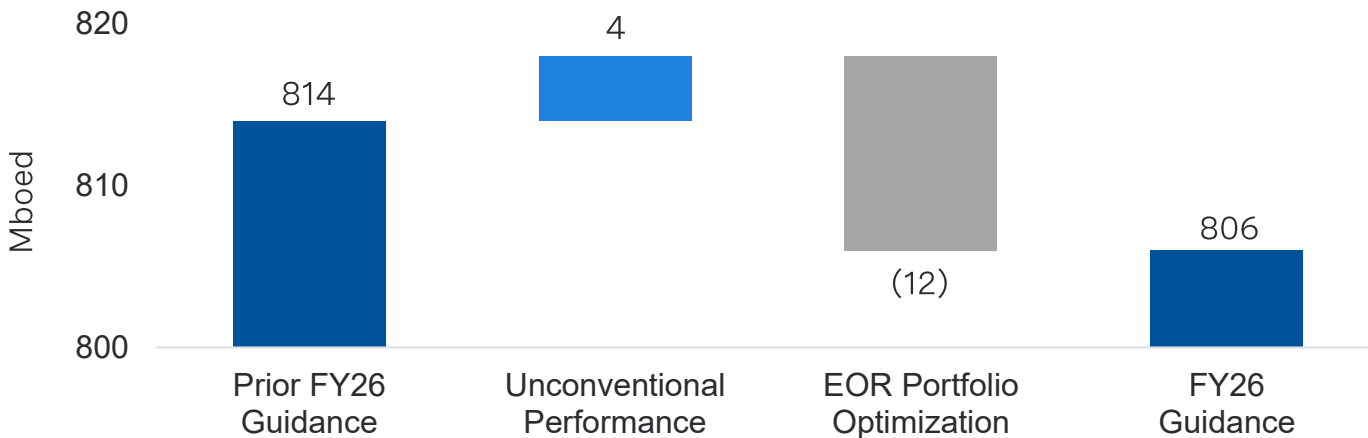
Preferred equity redemption expected to resume in August 2029

Permian Production Guidance

2Q26 Production Guidance



FY 2026 Production Guidance



A simplified, more resilient operating footprint supported by strong base and new well performance

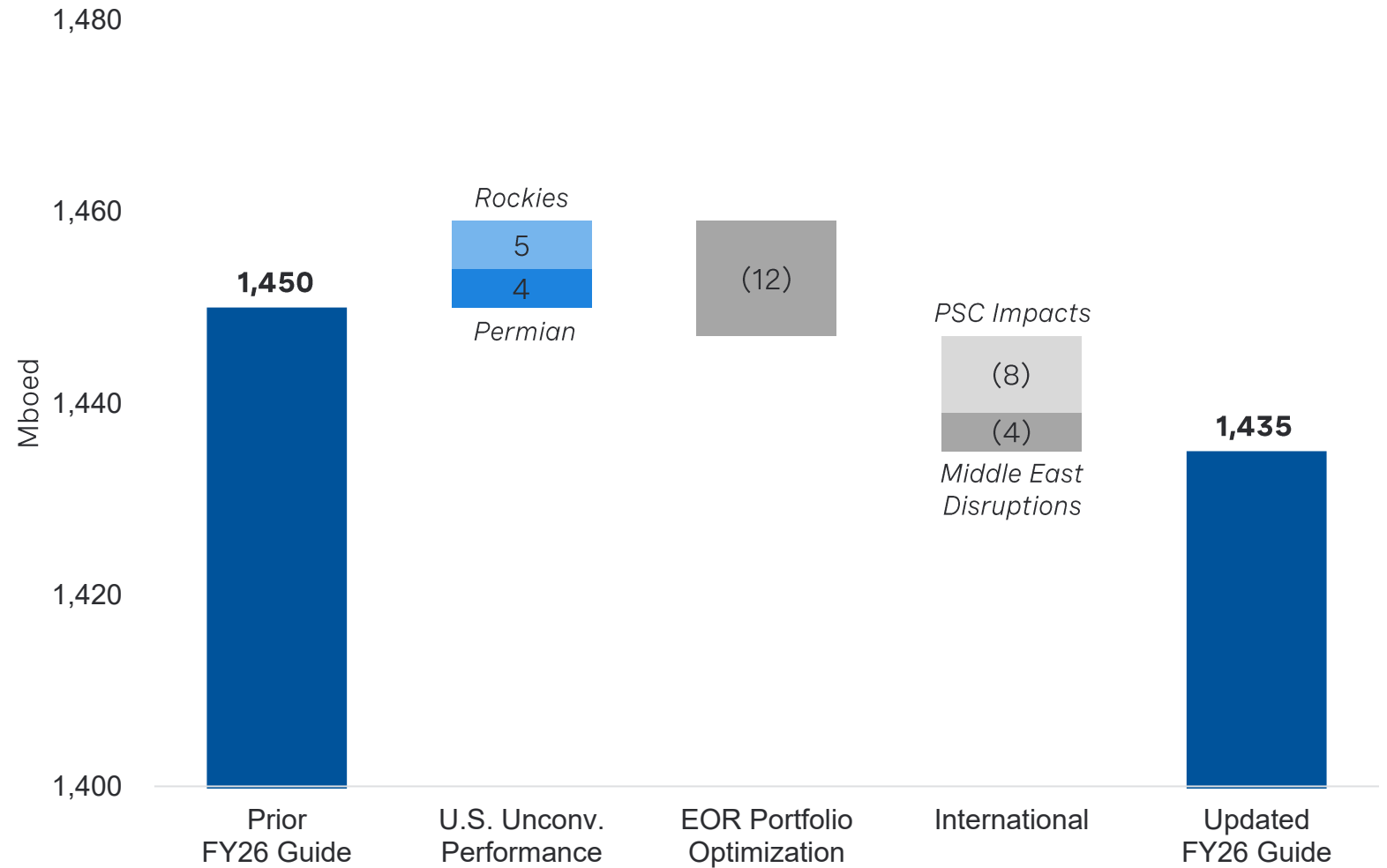
- Permian growth on track for remainder of 2026, supported by 1Q outperformance
- Executed divestitures of scattered, non-core acreage and associated facilities, offset by acquisition of additional WI in core CO₂ floods in Permian
- FCF-accretive shift to higher-margin production
- Pro forma annualized Permian EOR production of ~100 Mboed



FY26 Total Company Production Guidance

- Strong underlying organic performance
- Modest offsets to production guidance resulting from EOR portfolio optimization activities and Middle East impacts

FY26 Production Guidance



Diluted Share Count Example

Basic Shares Outstanding + Incremental Diluted Shares = Total Diluted Outstanding Shares

- Incremental diluted shares include June 2020 warrants, Berkshire Hathaway warrants, and performance awards
- Treasury method assumes proceeds from exercised securities used to repurchase common stock

VARIABLES FOR WARRANT DILUTION CALCULATION	
OXY 1Q26 average share price	\$50.29
June 2020 average outstanding warrants (MM)	28.6
June 2020 warrants strike price	\$22.00
Berkshire Hathaway outstanding warrants (MM)	83.9
Berkshire Hathaway warrants strike price	\$59.59

1Q26 DILUTION SUMMARY	MM
1Q26 basic average shares outstanding	989.8
June 2020 warrants	+ 16.1
Berkshire Hathaway warrants	+ 0.0
Performance awards	+ 1.0
4Q25 diluted average shares outstanding	= 1,006.9

Example: treasury method calculation of June 2020 warrant dilutive share impact¹

$$\left(\frac{1Q26 \text{ OXY average share price} - \text{June 2020 warrants strike price}}{1Q26 \text{ OXY average share price}} \right) \times 1Q26 \text{ average June 2020 warrants outstanding} = \text{Incremental diluted shares}$$



Cash Flow Sensitivities

OIL & GAS

- Annualized cash flow changes ~\$265 MM per \$1.00 / bbl change in oil prices
 - ~\$240 MM per \$1.00 / bbl change in WTI price
 - ~\$25 MM per \$1.00 / bbl change in Brent price
- Annualized cash flow changes ~\$105 MM per \$0.50 / MMBtu change in natural gas prices
- Production changes ~400 boed per \$1.00 / bbl change in Brent prices¹

MIDSTREAM & MARKETING

- Annualized cash flow changes ~\$55 MM per \$0.25 / bbl change in Midland to MEH spread
 - ~35-day lag due to trade month

CRUDE HEDGING

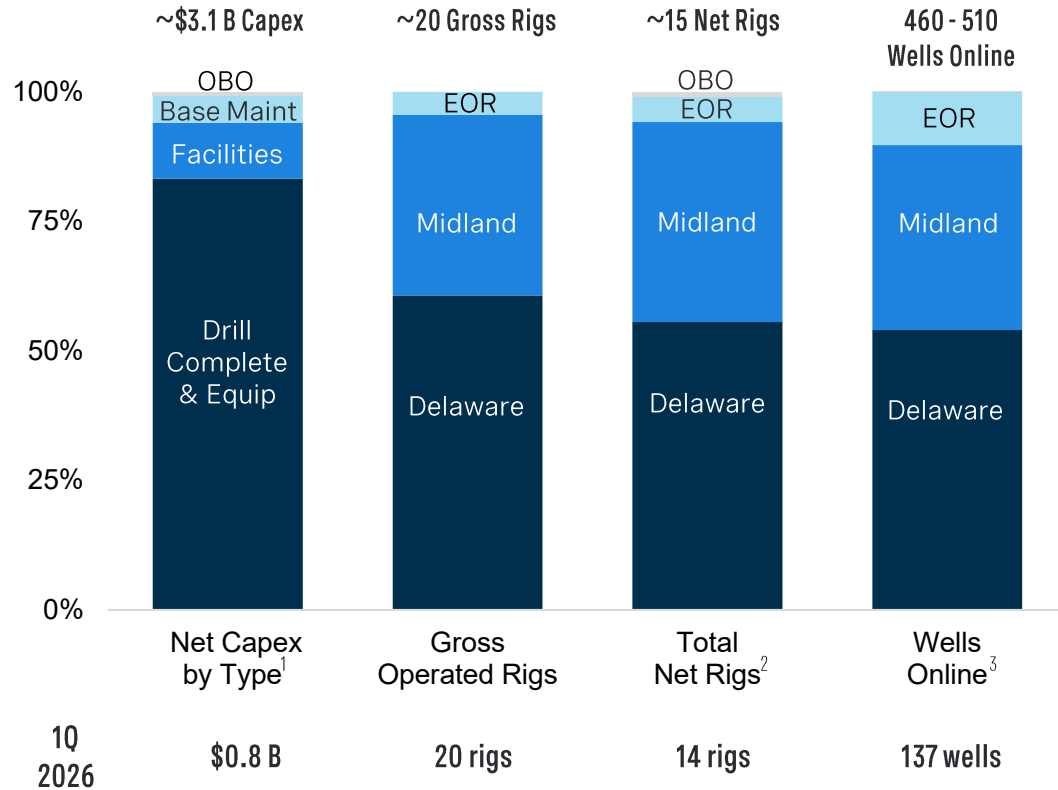
- Executed two-way collars on 100 Mbbl/d from March through December 2026
 - Price floor: \$55.00 / bbl WTI
 - Price ceiling (wtd. avg.): \$75.89 / bbl WTI

Note: Cash flow sensitivities are pre-tax and relate to expected 2026 production and operating levels and exclude hedge impacts

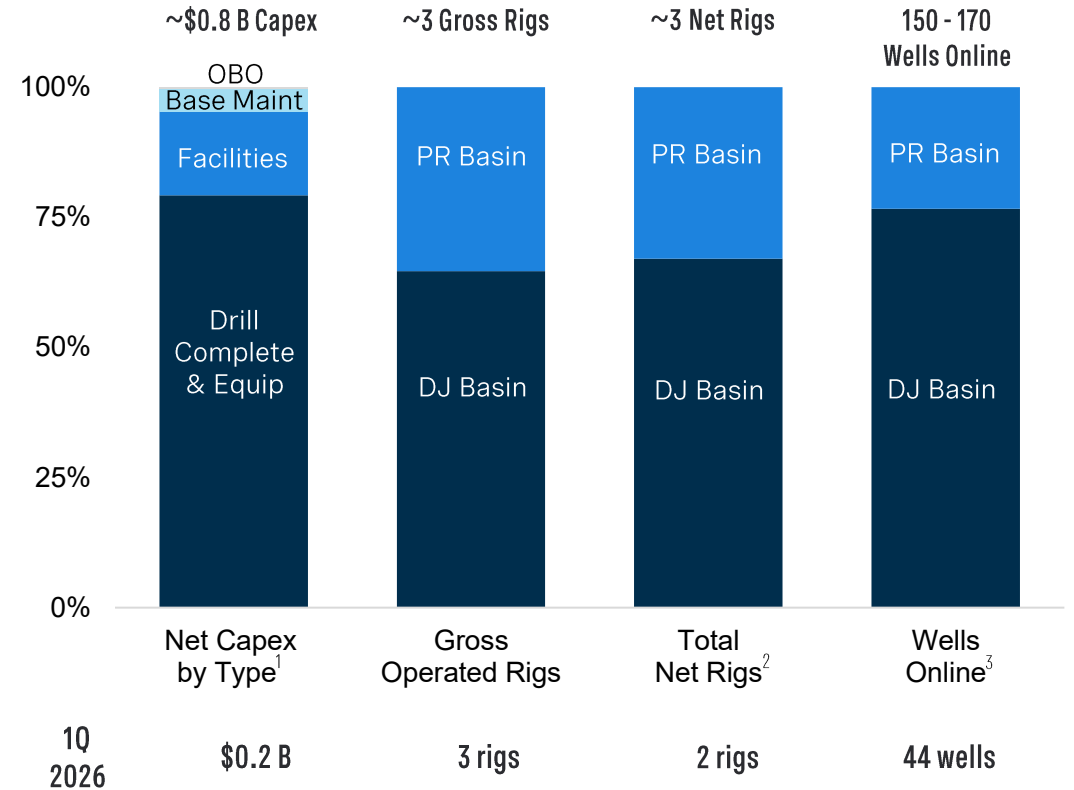
¹Based on change from \$80 Brent

Domestic Onshore Activity Plan Update

Permian 2026 activity



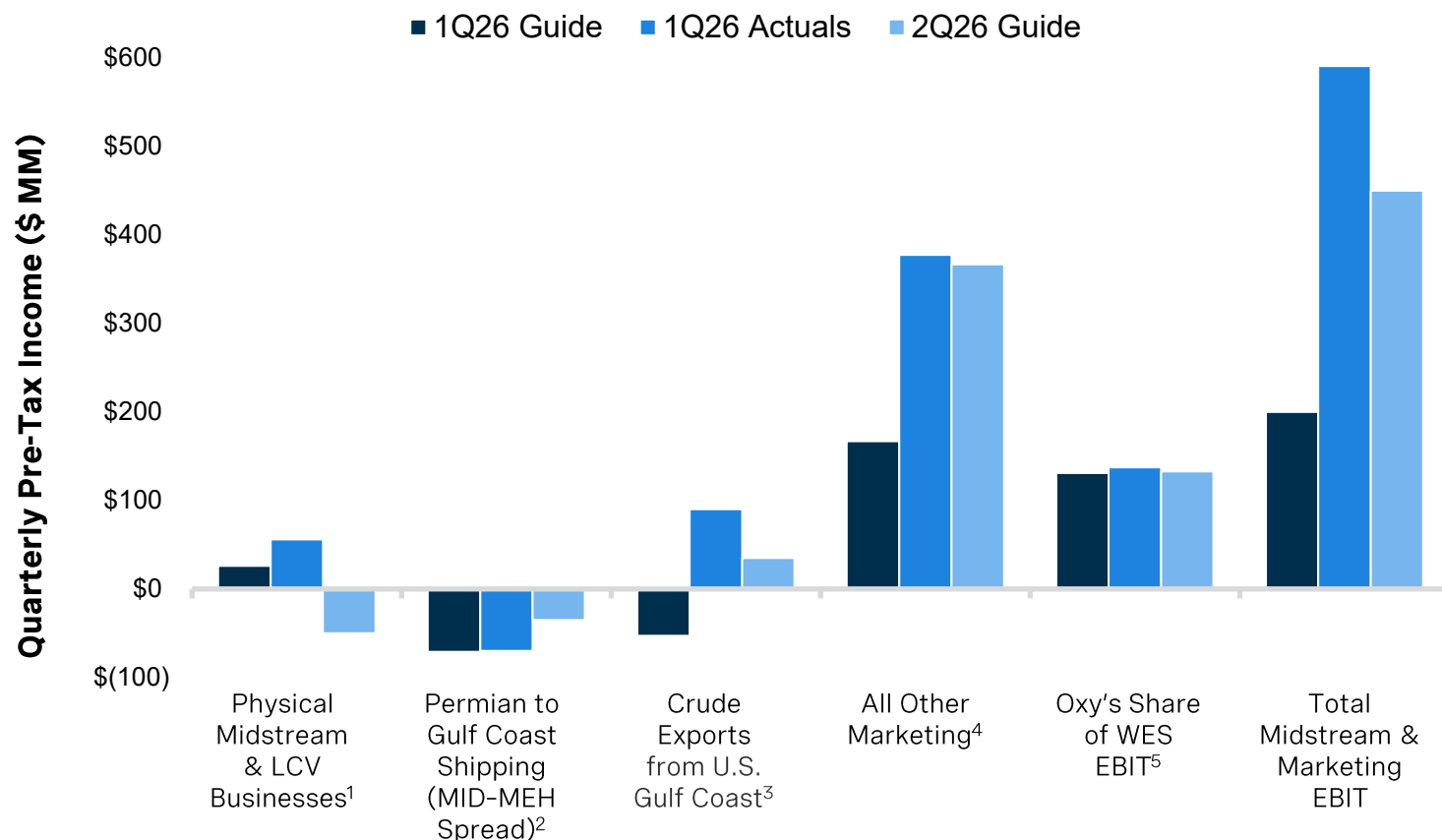
Rockies 2026 activity



¹Appraisal capital included above; will be included in exploration capital in reported financials



Midstream & Marketing Guidance Reconciliation



Note: All guidance shown represents midpoint; mark-to-market treated as an item affecting comparability and is excluded from midstream guidance and adjusted actuals. ¹Physical midstream business is primarily comprised of the Dolphin Pipeline, Al Hosn, and Permian EOR gas processing plants. ²Permian to Gulf Coast shipping includes Oxy's contracted capacity on several third-party pipelines. Current capacity is ~700 Mbod with primary destinations of Corpus Christi and Houston. ³Crude exports from the Gulf Coast include terminal fees of ~\$50 MM per quarter. Other earnings drivers include the delta between our realized price of exported crude compared to MEH pricing less the cost of shipping, as well as crude price volatility and timing impacts. ⁴All other marketing includes gas and NGL marketing, the timing impacts of domestic and international crude, and gas & NGL deficiency payments with third parties (excluding WES) in the Rockies. ⁵WES EBIT guidance is not a forward projection by Oxy or based on WES's corporate guidance but is an average of the last four publicly available quarters, adjusted for Oxy's current ownership.

Physical midstream & LCV businesses

→ 1Q26 income above guidance due to higher sulfur pricing at Al Hosn; 2Q26 guidance reflects decrease in sulfur sales at Al Hosn

Crude exports from U.S. Gulf Coast

→ 1Q26 income above guidance due to timing impacts of cargo sales (offset in MTM); 2Q26 guidance decrease due to expected timing impacts of cargo sales

All other marketing

→ 1Q26 income above guidance due to natural gas transportation optimization and crude pricing volatility (offset in MTM); 2Q26 guidance reflects expectation of similar natural gas differentials



Progressing start-up activities at STRATOS

01 Achievements:

- Completed construction for Trains 1 & 2 and Central Processing facilities
- Completed wet commissioning with water circulation
- Received Class VI permits to sequester CO₂
- Ran CO₂ compression system at design pressure
- Added potassium hydroxide (KOH) to capture CO₂ from atmosphere
- Built pellet inventory
- Ran calciner
- Completed construction of Trains 3 & 4

02 Remaining Milestones:

- Non-process component repair, unrelated to the technology
- Commissioning Trains 3 & 4, in parallel
- Commence CO₂ injection

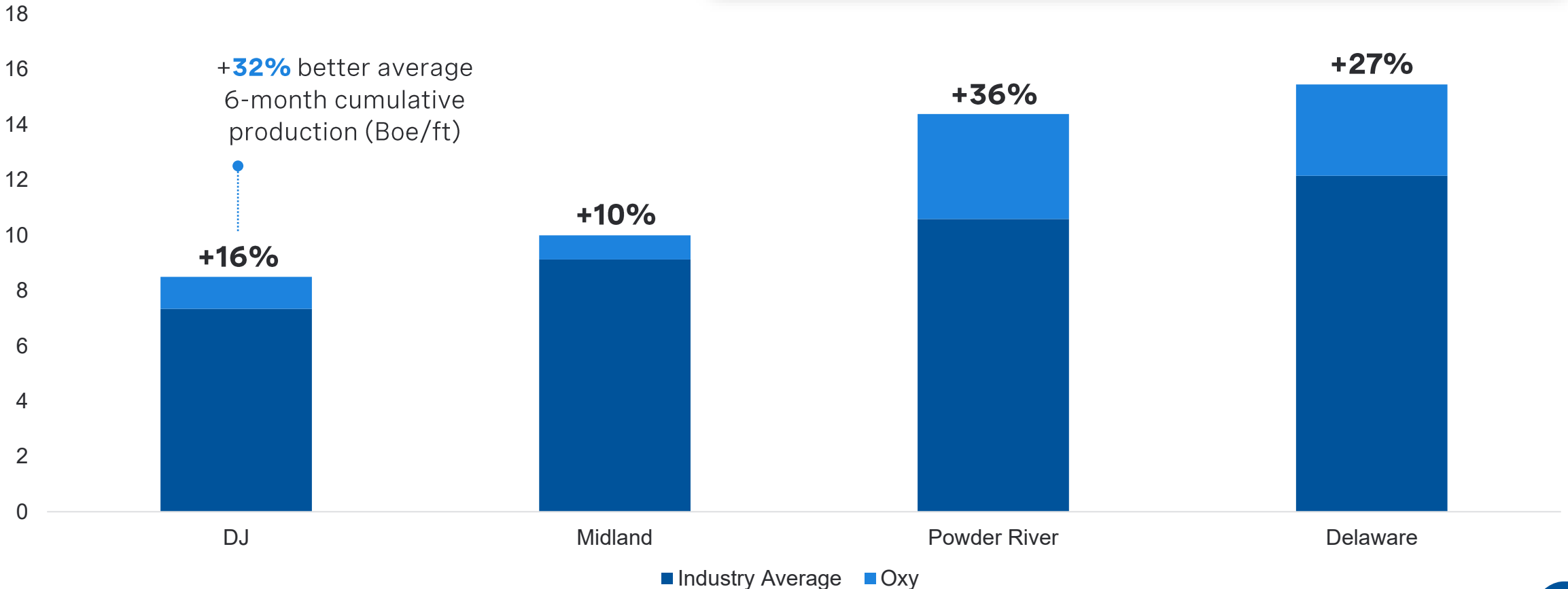
STRATOS DIRECT AIR CAPTURE FACILITY



Applied R&D and construction learnings to air contactor Trains 3 & 4, shortening construction from 29 to 14 months, compared to Trains 1 & 2

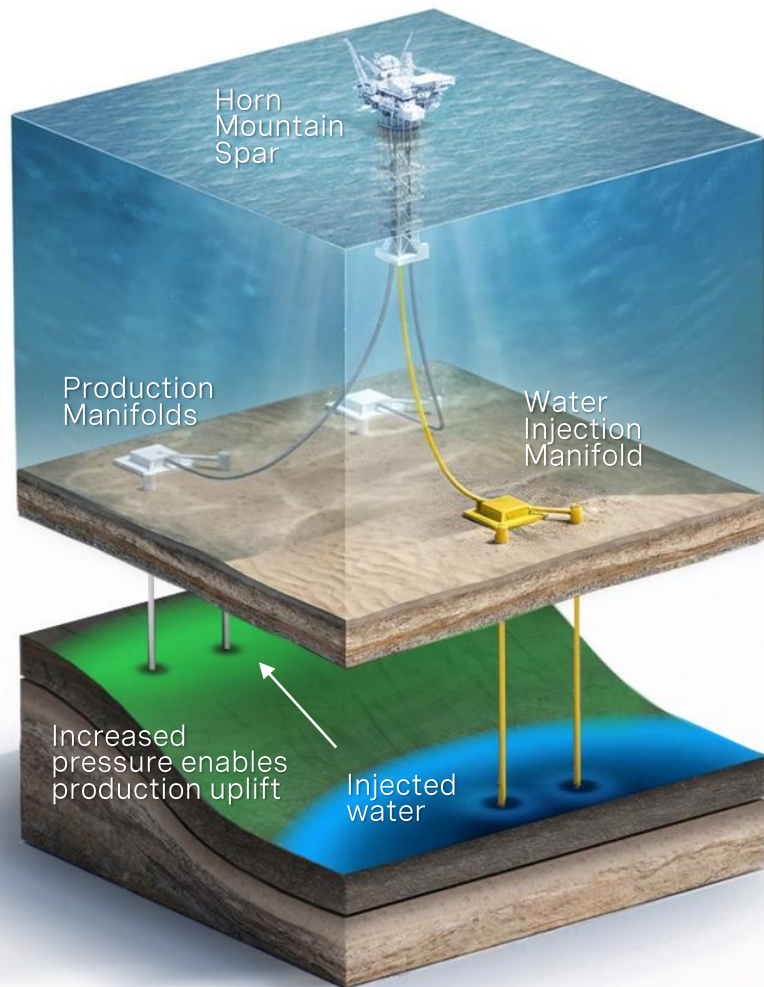
Well performance leadership in U.S. Onshore

Average 6-Month Cumulative Oil (Bo/ft)



Horn Mountain Waterflood

Low F&D, high cash margin driving strong returns



PROJECT HIGHLIGHTS

- 40-50% IRR
- Initial injection expected 2H27
- Expected peak production uplift ~20 Mboed
- Improves decline to <10% by 2030

Reservoir

- Two injection wells
- Doubles recovery factor; adds over two decades to total field life

Facilities

- Minimal equipment adds: pumps, filtration and injection line

Additional GOA Opportunities

- Two projects in study phase for 2030+
- Assists operating cost reduction by >\$2/BOE by 2030; able to improve GOA base decline to <7% by 2035

Oxy's Integrated Portfolio

Permian Unconventional

Permian Conventional

- **1.4 MM net acres** including premier **Delaware and Midland Basin** positions
- Strategic infrastructure and logistics hub in place
- EOR advancements

- **1.4 MM net acres**
- Significant scale, technical capability, and low-decline production
- CCUS potential for economic growth and carbon reduction strategy

Gulf of America

- **8 active operated platforms**
- Significant free cash flow generation
- Sizeable inventory of remaining tie-back opportunities

Rockies

- A leading position in the **DJ Basin**
 - **0.5 MM net acres** including vast minerals position
 - Among the largest producers in Colorado with significant free cash flow generation
- Emerging **Powder River Basin**
 - **0.2 MM net acres**

Latin America

- Offshore exploration opportunities

OIL & GAS

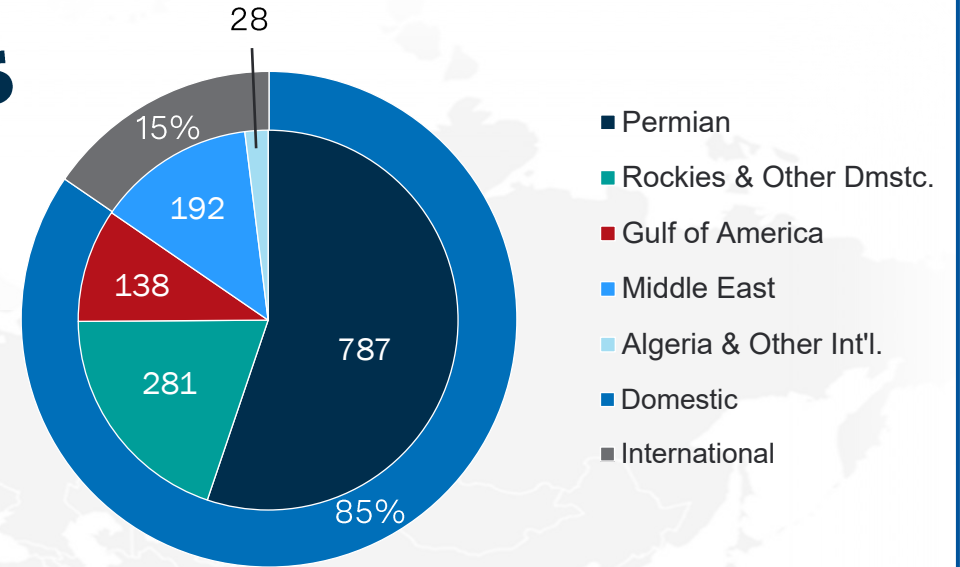
Diversified assets with a focus on advanced recovery

MIDSTREAM

Integrated infrastructure and marketing provide access to global markets

1,426

Mboed Production



Middle East / North Africa

- High-return opportunities in **Oman**
 - **6 MM gross acres**, 17 identified horizons
- Exploring Blocks ON-3 and ON-5 in **UAE**
 - **2.5 MM gross acres**
- World-class reservoirs in **Algeria**
 - **0.5 MM gross acres** in the Berkine Basin
- Al Hosn and Dolphin provide steady cash flow with low sustaining capex



One of the Largest U.S. Acreage Holders

8.9 MM Net Total U.S. Acres

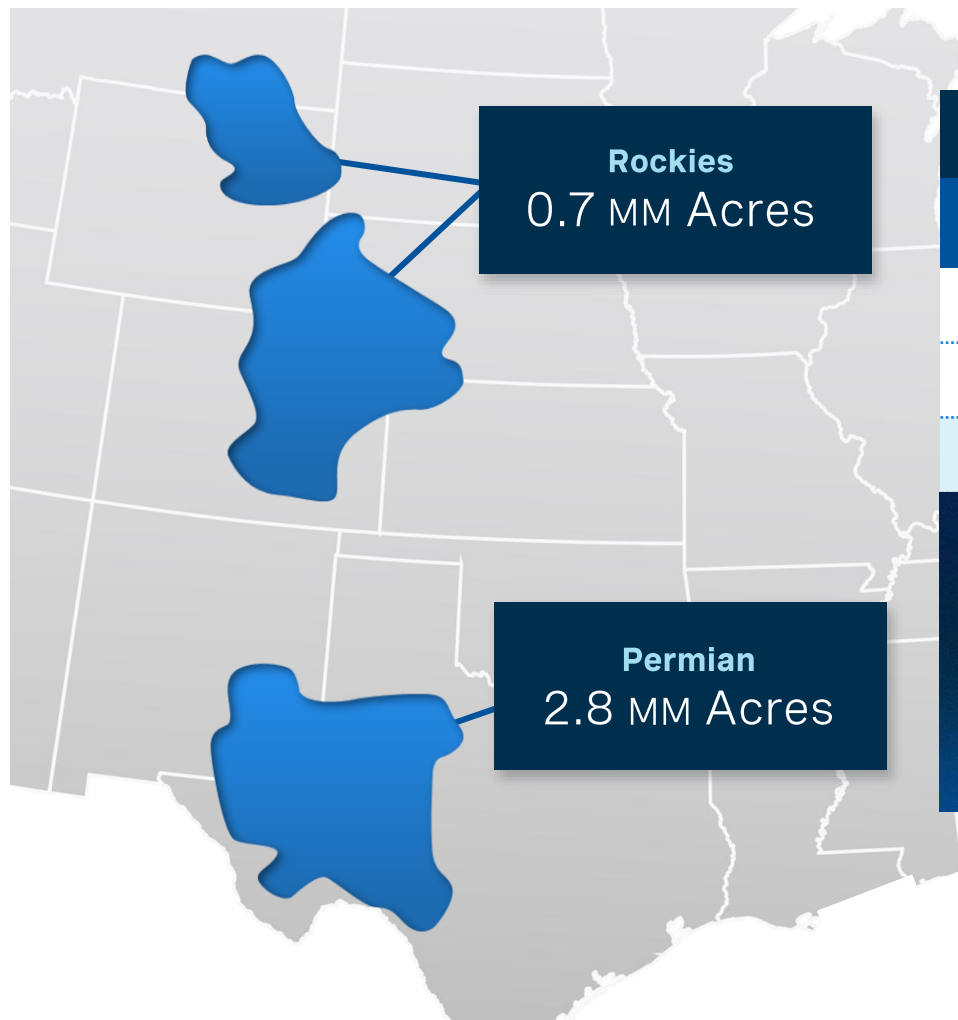


Note: As of 03/31/26; acreage totals only include oil and gas minerals; Oxy has 0.5 MM onshore and 0.9 MM offshore net acres on federal land; onshore federal acreage comprised of 0.22 MM Permian Resources, 0.002 MM DJ Basin, 0.08 MM Powder River Basin, and CO₂ source fields and other of 0.18 MM



Resources & Portfolio

U.S. Onshore Overview



1Q26 Net Production

	Oil (Mbod)	NGLs (Mbbld)	Gas (MMcfd)	Total (Mboed)
Permian	408	204	1,052	787
Rockies & Other Domestic	88	78	687	281
Total	496	282	1,739	1,068

Optimized Development Strategy

Advanced Subsurface Characterization



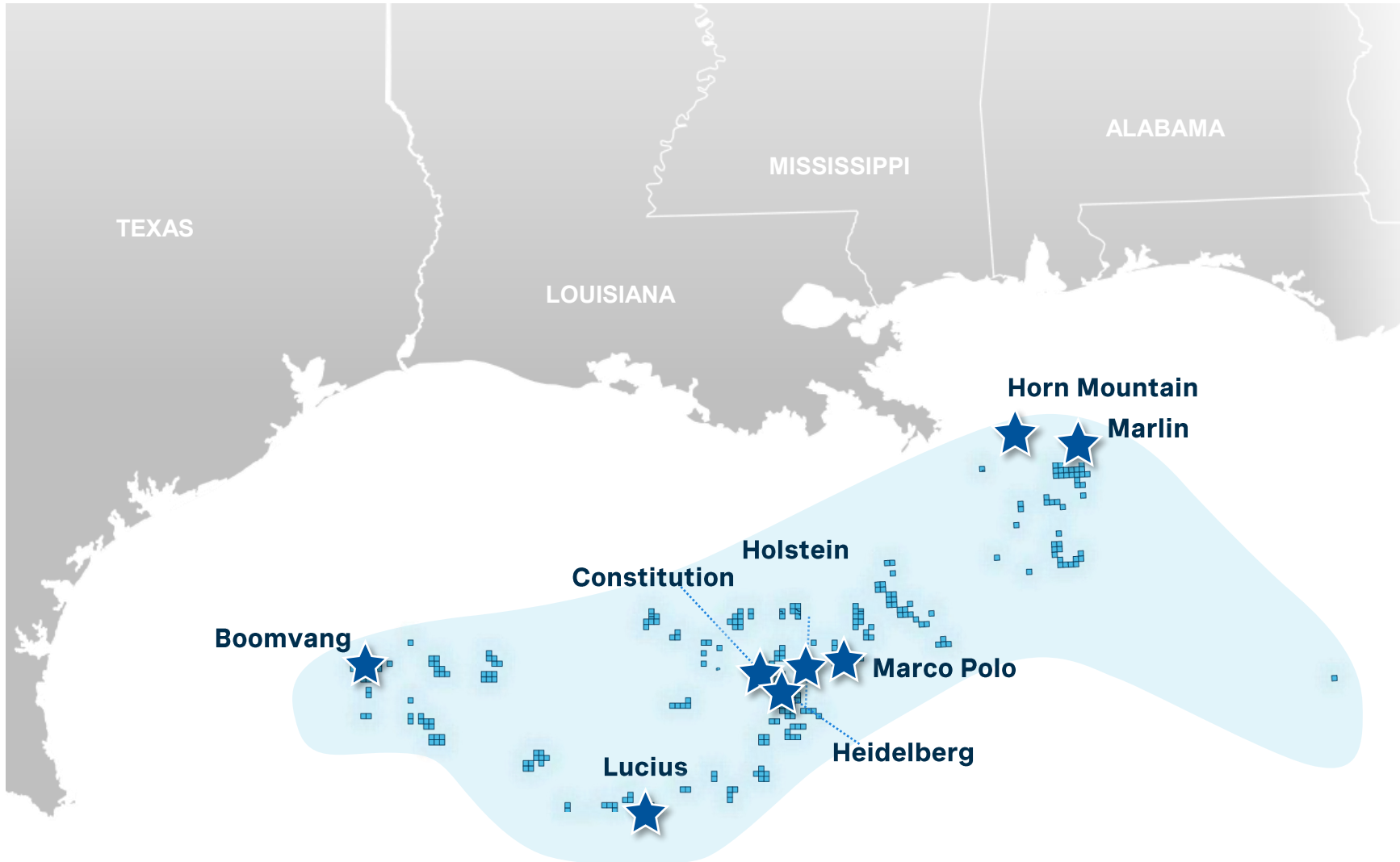
Deploy Powerful Technology



Strategic Infrastructure

Resources & Portfolio

Gulf of America Overview



Gulf of America

0.9 MM

Total Acreage

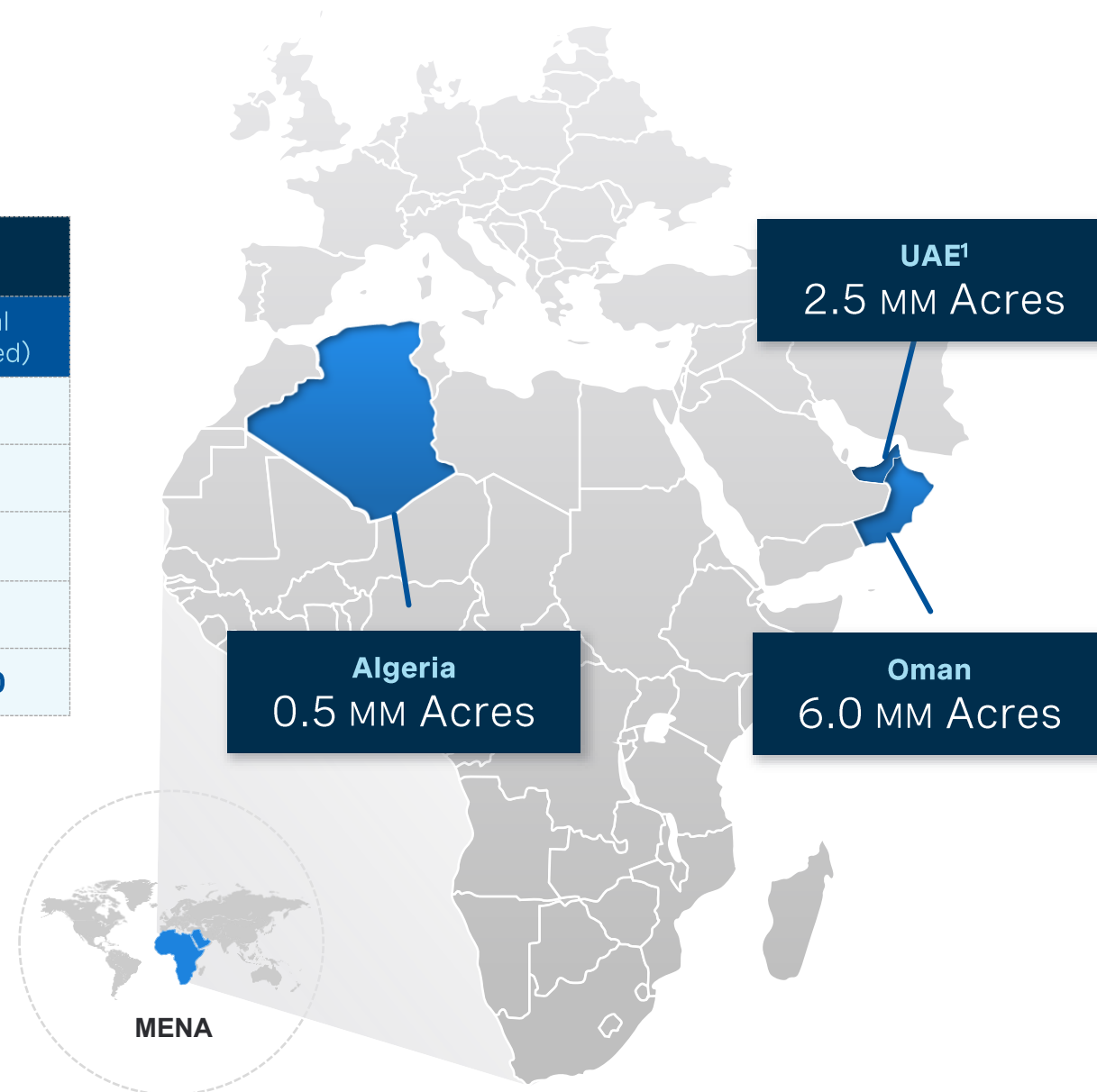
1Q26 Net Production

Oil (Mbod)	116
NGLs (Mbbld)	10
Gas (MMcfd)	74
Total (Mboed)	138

Resources & Portfolio

International Overview

1Q26 Net Production				
	Oil (Mbod)	NGLs (Mbbld)	Gas (MMcfd)	Total (Mboed)
Algeria & Other Int'l.	23	2	14	28
Al Hosn	14	27	268	86
Dolphin	6	7	137	35
Oman	62	-	55	71
Total	105	36	474	220



Note: As of 03/31/26; acreage amounts represent gross acres; 0.6 MM acres exist in other international locations

¹Onshore Block 3 and Block 5

Abbreviations and Definitions

ABBREVIATIONS

B	Billion	F&D	Finding and Development	MM	Million
BBL	Barrel	FCF	Free Cash Flow	MMBTU	Million British Thermal Units
BBOE	Billion Barrels of Oil Equivalent	FT	Foot	MMCFD	Million Cubic Feet per Day
BE	Breakeven	FY	Full Year	OBO	Operated by Others
BO	Barrel of Oil	GAAP	U.S. Generally Accepted Accounting Principles	PPA	Prior Period Adjustment
BOE	Barrel of Oil Equivalent	GOA	Gulf of America	PSC	Production Sharing Contract
CCUS	Carbon Capture, Utilization and Sequestration	INT'L	International	RRR	Reserves Replacement Ratio
CFFO	Cash Flow From Operations	JV	Joint Venture	WTI	West Texas Intermediate
CO₂	Carbon Dioxide	LCV	Oxy Low Carbon Ventures	YTD	Year to Date
DC&E	Drill, Complete, and Equipment	MBBLD	Thousand Barrels per Day		
EBIT	Earnings Before Interest and Taxes	MBOD	Thousand Barrels of Oil per Day		
EOR	Enhanced Oil Recovery	MBOED	Thousand Barrels of Oil Equivalent per Day		
F&C	Facilities and Construction	MENA	Middle East and North Africa		

DEFINITIONS

Cash Flow From Operations	Operating Cash Flow Before Working Capital
Free Cash Flow	Operating Cash Flow Before Working Capital - Net Capital Expenditures
Net Capital Expenditures	Oxy Capital Expenditures - Noncontrolling Interest Contributions
Resources	3P+3C: Proved plus Probable plus Possible (3P) Reserves + High estimate of Contingent Resources (3C), as defined in the Society of Petroleum Engineers' PRMS (Petroleum Resources Management System), reported on an Oxy net entitlement basis