

REFINITIV STREETEVENTS

# EDITED TRANSCRIPT

Q3 2022 Occidental Petroleum Corp Earnings Call

EVENT DATE/TIME: NOVEMBER 09, 2022 / 6:00PM GMT

## CORPORATE PARTICIPANTS

**Jeff Alvarez** *Occidental Petroleum Corporation - VP of IR*  
**Richard A. Jackson** *Occidental Petroleum Corporation - SVP*  
**Robert L. Peterson** *Occidental Petroleum Corporation - Senior VP & CFO*  
**Vicki A. Hollub** *Occidental Petroleum Corporation - President, CEO & Director*

## CONFERENCE CALL PARTICIPANTS

**David Adam Deckelbaum** *Cowen and Company, LLC, Research Division - MD & Senior Analyst*  
**Douglas George Blyth Leggate** *BofA Securities, Research Division - MD and Head of US Oil & Gas Equity Research*  
**John Macalister Royall** *JPMorgan Chase & Co, Research Division - Analyst*  
**Leo Paul Mariani** *MKM Partners LLC, Research Division - MD*  
**Neal David Dingmann** *Truist Securities, Inc., Research Division - MD*  
**Neil Singhvi Mehta** *Goldman Sachs Group, Inc., Research Division - VP and Integrated Oil & Refining Analyst*  
**Paul Cheng** *Scotiabank Global Banking and Markets, Research Division - Analyst*  
**Raphaël DuBois** *Societe Generale Cross Asset Research - Equity Analyst*

## PRESENTATION

### Operator

Good afternoon, and welcome to Occidental's Third Quarter 2022 Earnings Conference Call. (Operator Instructions) Please note, today's event is being recorded.

I would now like to turn the conference over to Jeff Alvarez, Vice President of Investor Relations. Please go ahead, sir.

---

### Jeff Alvarez *Occidental Petroleum Corporation - VP of IR*

Thank you, Rocco. Good afternoon, everyone, and thank you for participating in Occidental's Third Quarter 2022 Conference Call. On the call with us today are Vicki Hollub, President and Chief Executive Officer; Rob Peterson, Senior Vice President and Chief Financial Officer; and Richard Jackson President, Operations, U.S. Onshore Resources and Carbon Management.

This afternoon, we will refer to slides available on the Investors section of our website. The presentation includes a cautionary statement on Slide 2 regarding forward-looking statements that will be made on the call this afternoon. We'll also reference a few non-GAAP financial measures today. Reconciliations to the nearest corresponding GAAP measure can be found in the schedules to our earnings release and on our website.

I'll now turn the call over to Vicki. Vicki, please go ahead.

---

### Vicki A. Hollub *Occidental Petroleum Corporation - President, CEO & Director*

Thank you, Jeff, and good afternoon, everyone. We delivered another strong quarter operationally and financially, enabling us to further advance our shareholder return framework as we made meaningful progress toward completing our \$3 billion share repurchase program. We achieved our goal of reducing the face value of our debt to the high-teens and plan to continue repaying debt through the remainder of this year before allocating a higher percentage of cash flow to shareholder returns next year.

The excellent operational performance of our businesses was a key driver of our strong financial results, including generating the cash flow required to advance our shareholder return framework and further strengthen our balance sheet. OxyChem delivered strong earnings following a record second quarter, while our Gulf of Mexico, International, Rockies, and Permian teams set new operational records.

This afternoon, I will cover our third quarter operational performance and the exciting progress our Low Carbon business has made since our investor update in March. Rob will cover our financial results as well as our updated guidance, which includes an increase in full year guidance for all three of our business segments.

Our businesses all performed well in the third quarter, enabling us to generate \$3.6 billion of free cash flow before working capital, with

total company-wide capital spend of approximately \$1.1 billion. Our oil and gas business delivered production of nearly 1.2 million BOE per day, exceeding the midpoint of guidance by approximately 25,000 BOE per day. Outperformance from the Rockies and Gulf of Mexico were key drivers of our production exceeding third quarter guidance.

The Rockies' success was driven by better-than-expected base production and higher NGL recoveries. In the Gulf of Mexico, we benefited from unseasonably calm weather during most of the third quarter and better-than-expected performance from Horn Mountain West. Our ability to generate substantial free cash flow, even as oil prices declined compared to the previous quarter, positioned us to complete approximately \$2.6 billion of our \$3 billion share repurchase program through November 7.

Over the last 12 months, we have returned approximately \$3.21 per share to common shareholders moving us closer to potentially being able to begin redeeming the preferred equity in 2023. We also repaid approximately \$1.5 billion of debt in the third quarter and in the period ending November 7. Providing commodity prices remain supportive, we intend to reduce the face value of our debt approximately \$18 billion by the end of this year, meaning that we will have repaid over \$10 billion of debt in 2022.

As we enter 2023, we expect that our free cash flow allocation will shift significantly towards shareholder returns. We intend to reward shareholders with a sustainable dividend supported by an active repurchase program, continued rebalancing of our enterprise value in favor of common shareholders, and a reduction in our cost of capital as the preferred equity is partially redeemed.

Turning to OxyChem and Midstream, both businesses benefited from supportive market conditions during the third quarter. OxyChem exceeded its guidance since chlor-alkali prices continued to strengthen and the expected softening in the PVC markets did not materialize to the extent that we had forecast.

We continue to be highly encouraged by well performance across our portfolio. In the Delaware Basin, we delivered our best quarter to date for early well performance with the 46 wells online averaging peak 30-day rates of over 3,600 BOE per day, demonstrating the superior quality of our inventory and subsurface expertise. And in the Texas Delaware, we recently brought online a new Silvertip well with the highest initial oil production of any horizontal well previously drilled in the lower 48.

The Python 13H well posted a 3-stream IP of almost 20,000 BOE per day and averaged over 11,000 BOE per day over its first 30 days online, which we believe to be the strongest performance ever for a Permian well. Overall, the Python development has outperformed expectations, and we're looking forward to developing the offsetting areas over the next few months.

We're beginning to see additional progress in Colorado's new permit approval process. In August, we received approval from the Colorado Oil & Gas Conservation Commission for the state's first comprehensive area plan under the recently implemented regulations. This plan has paved the way for us to complete more than 200 new wells in Wells County over the next few years. Also, several drilling permit applications that had been pending for a period of time were recently approved, allowing us to add back a rig in the DJ Basin after reallocating one earlier this year.

With the permits we have in hand and our expectations for future approvals, we have enhanced our flexibility as we formulate our activity for next year. Last quarter, we celebrated first oil from our new discovery field in the Gulf of Mexico, Horn Mountain West. While it's exciting to realize production from new discoveries, our existing fields have abundant potential that we continue to unlock with innovative technical solutions like subsea expansions.

For example, our Caesar-Tonga field recently reached a production milestone of 150 barrels of cumulative oil production since the start-up 10 years ago. Caesar-Tonga is a subsea tieback to the Constitution spar and is one of the largest fields in the Outer Continental Shelf. This impressive achievement is the result of the collaboration and hard work across Oxy's Gulf of Mexico business unit including the asset development teams and offshore personnel, who focus on delivering safe and efficient barrels every day.

In the years ahead, we plan to continue maximizing production capacity through projects like this one. The Caesar-Tonga subsea expansion, which is scheduled for start-up in the first quarter of next year, will address facility bottlenecks and maximize production capacity from the field, while signaling a transition into the next phase of field development.

In the second quarter, I highlighted new production records at Al Hosn in the UAE and Block 9 in Oman. I'd like to congratulate our Al Hosn and Oman teams again this quarter for breaking those recently set records. We're beginning to benefit from incremental production from Al Hosn and are pleased the expansion project is on track for completion in the middle of 2023.

Turning to our Low Carbon business, I'm pleased to share that we broke ground on the world's largest direct air capture plant in Ector County, Texas. The first stage of construction, which includes site preparation and road work began in September. Plant start-up is expected in late 2024.

During our March LCV Investor Update, we provided an overview of the expected revenues and costs for both direct air capture and point source capture projects. Since then, we had experienced progress on legislative and commercial fronts. Congress passed the Inflation Reduction Act, which contains several enhancements to the 45Q tax credit that will incentivize the development of carbon capture projects. Additionally, strong interest from potential customers has provided us with a clearer picture of the market for carbon dioxide removal credits or CDRs, and net zero oil in addition to other products.

We believe our low carbon strategy, combined with the ability to leverage direct air capture or DAC, for the benefit of ourselves and others, uniquely positions us to lead the market in supplying CDRs to the thousands of businesses that have established net zero ambitions. We are encouraged by the passage of the IRA and previously highlighted the potential for the 45Q enhancements to accelerate our low carbon strategy. We expect the 45Q enhancements to jump start the voluntary market for CDRs, which gives us confidence to increase the number of DACs in our current development scenario from 70 online by 2035 to approximately 100.

Equally as important, we expect the accelerated development of direct air capture will enable us to reduce plant capital and operating costs at a faster pace. In March, we provided a capital cost for the first DAC plant of \$800 million to \$1 billion. Given the inflationary pressures felt across the economy, especially for construction materials and labor, we now expect the first plant to cost approximately \$1.1 billion. The current inflationary environment will not last forever, and we will leverage our supply chain and major projects expertise wherever possible, to lower the cost of our first direct air capture as well as the ones to follow.

The U.S. has taken a leadership role in moving towards net zero making it more accessible for companies to meet their net zero commitments through the utilization of CDRs. Our long-term view on the potential of direct air capture has not changed, but to reach the net zero development scenario of 135 DACs described in our March update, the rest of the world will need to rise to the challenge in the form of global policy support. We're already seeing evidence of this, such as the PACE program recently announced in the U.A.E., which will catalyze \$100 billion in financing and investment.

The Permian location of our first direct air capture will provide us multiple options to maximize the value of captured CO<sub>2</sub>. We have the ability to inject the CO<sub>2</sub> into a saline reservoir producing CDRs or to utilize the captured CO<sub>2</sub> to produce net zero oil from our enhanced oil recovery assets. Our conversations with many corporate partners and potential clients have highlighted the significant demand for CDRs generated through CO<sub>2</sub> sequestration.

To meet this demand and advance our own net zero ambition, we plan to develop several hubs along the U.S. Gulf Coast, where we will have the option to develop direct air capture, provide point source capture and sequestration for industrial emissions, or offer both solutions. To advance our ability to provide sequestration services and generate CDRs, we have filed applications for 2 Class VI sequestration permits and plan to file applications in the near future.

We recently secured 2 new locations for the large-scale development of sequestration hubs. The first location covers 65,000 acres in southeast Texas with up to 1.3 billion tons of CO<sub>2</sub> sequestration capacity that could support up to 20 DACs. We also reached a lease agreement with King Ranch, the largest privately held ranch in the U.S., to build up to 30 DACs and develop point source capture infrastructure.

Our agreement covers approximately 106,000 acres, which is about 166 square miles with the capability to safely and permanently sequester approximately 3 billion tons of CO<sub>2</sub>. We expect to develop our second DAC at King Ranch and plan to start the pre-FEED

before year-end.

These two new locations are in addition to the three hubs focused on point source capture that we're also developing. We have secured almost 100,000 acres in southeast Texas and Louisiana capable of safely and permanently sequestering approximately 1.9 billion tons of CO<sub>2</sub>. In total, we have secured over 260,000 acres capable of sequestering almost 6 billion tons of CO<sub>2</sub> compared to the target we communicated in March of securing approximately 100,000 acres by the end of the year.

NET Power recently announced a plan to develop and build the world's first utility-scale natural gas-fired power plant with near zero atmospheric emissions. The plant will be located close to Oxy's operations in the Permian and will supply our operations with clean, low-cost on-demand power. CO<sub>2</sub> generated by the power plant will be captured and permanently sequestered underground using our existing CO<sub>2</sub> infrastructure. This plant will accelerate Oxy's plans to reduce carbon emissions to help us achieve our net zero ambitions.

This first utility scale plant will enable both Oxy and NET Power to develop best practices that use NET Power's technology to provide emission-free power for our Permian operations and future direct air capture sites.

I'll now turn the call over to Rob, who will walk you through our third quarter results and guidance.

---

**Robert L. Peterson Occidental Petroleum Corporation - Senior VP & CFO**

Thank you, Vicki, and good afternoon. In the third quarter, our profitability remained strong as we posted an adjusted profit of \$2.44 per diluted share and a reported profit of \$2.52 per diluted share, even as commodity prices declined from the recent high set in the second quarter. The difference between adjusted and reported earnings was primarily driven by a gain on sale and a tax benefit related to foreign restructuring, partially offset by early debt extinguishment cost and mark-to-market adjustments.

As Vicki mentioned, we made substantial progress towards completing our \$3 billion share repurchase program in the third quarter. We have repurchased almost 42 million shares through November 7 for approximately \$2.6 billion with a weighted average price below \$62 per share. We intend to complete the share repurchase program by year-end and allocate any additional cash flow this year to reducing debt further.

During the quarter, approximately 7.4 million publicly traded warrants were exercised, bringing the total number exercised as of September 30 to almost 12 million with approximately 104 million remaining outstanding. The warrants were a cash exercise instrument, meaning that Oxy received a cash payment from the warrant holder upon exercise, which provides us with an additional source of cash to purchase shares and reduce debt.

We are very pleased to have completed our near-term debt reduction goal of lowering debt to the high teens. In addition to having repaid approximately \$9.6 billion of debt year-to-date, we also retired \$275 million of notional interest rate swaps in the third quarter for approximately \$100 million in cash.

We exited the third quarter with approximately \$1.2 billion of unrestricted cash on the balance sheet and as of November 7 have reduced the face value of our debt below \$19 billion. We have provided notice that the \$340 million note due in February will be called on November 15, meaning that we will have less than \$23 million of debt due next year. We also intend to retire the remaining \$450 million of notional interest rate swaps this year, which we expect to require approximately \$150 million in cash at the current interest rate curve.

As I mentioned on the previous call, we believe reducing the face value of our debt to high teens will accelerate our return to investment grade. We have made outstanding progress over the past two years to meet this objective, but understand that we cannot determine the timing of any potential ratings change. The combined impact of improving our balance sheet and reducing debt this year alone is estimated to result in a total annual interest and financing cost savings of over \$350 million on a go-forward basis.

Debt reduction will remain a priority, but we intend to notably redirect our cash flow priorities next year from proactively reducing debt to returning additional excess cash flow to shareholders. Over time, we intend to reduce gross debt below \$15 billion.

As Vicki mentioned, we are raising our full year guidance across all three business segments due to outperformance in the third quarter and improved expectations for the remainder of the year. Starting with oil and gas, we have raised our full year production guidance by 5,000 BOE per day to 1.16 million BOE per day for 2022, while our full year capital guidance remains unchanged. But we continue to expect to finish the year on the high end of our capital range.

Our production has increased steadily each quarter of this year, which has always been expected outcome of our 2022 plan, in part due to ramp up activity in scheduled turnarounds in the first quarter. We expect this trajectory will continue in the fourth quarter with production exceeding 1.2 million BOE per day.

Our Permian operations were impacted by higher-than-expected third-party downtime and lower OBO volumes during the quarter. Our strong well performance continues to exceed our expectations, but due to third-party issues in the quarter, our Permian production came at the low end of our guidance range.

We have revised our fourth quarter Permian guidance down slightly from the implied guidance we provided last quarter, as our third quarter exit rate was lower than anticipated. We expect strong performance in the Gulf of Mexico and Rockies to more than offset the updated Permian projection.

As our 2022 plan anticipated an increase in activity throughout the year, our fourth quarter capital spend is expected to be higher than prior quarters this year. The activity that was added in the second half of this year will place us in a strong position for 2023 as our Permian production will have grown by over 100,000 BOE per day from the first quarter. Our fourth quarter production is expected to grow approximately 18% from the fourth quarter of last year.

OxyChem continues to perform well, and we've raised our full year guidance to reflect third quarter results as well as an improvement in our expectations for the fourth quarter. Fundamentals in the caustic soda market continue to be supportive, while softening in the PVC market has occurred at a slower pace than previously expected.

We expect the fourth quarter to reflect seasonal trends that are typical for this business but did not materialize in 2020 or 2021. The seasonal slowdown in construction activity towards the end of the year typically reduces demand for chlorovinyl products, which we have reflected in our guidance.

I will now turn the call back over to Vicki.

---

**Vicki A. Hollub Occidental Petroleum Corporation - President, CEO & Director**

Thank you, Rob. As we said during our March investor update, achieving our net zero ambitions will require funding outside of Oxy's historical capital allocation program. As the construction phase and technology of our first DAC project advances, we will continue to consider strategic capital partnerships and structures to address financing. While we are prepared to fund the first DAC plant ourselves, if necessary, we are working to de-risk the construction phase and commercialize the technology to attract financing structures that will retain the most value for our shareholders.

Finally, we understand that there's a high level of interest in our 2023 capital and activity plans, which we will communicate on our next call once our plans are finalized and approved by the Board. As we formulate our plans for 2023, we will focus on retaining a high degree of flexibility in our capital and spending plans, allowing us to adapt and maximize opportunities in a changing macro environment as we do each year.

Before we go to our Q&A, I'd like to thank Jeff Alvarez for his leadership with our Investor Relations. I'm sure you would all agree, he's done a tremendous job to not only share our story and to help you all understand our strategy and results, he's also provided critical support to our leadership team. We appreciate what Jeff has done with Investor Relations and what he will do for us in his new role that he's recently accepted. That role is to become President and General Manager of Sequest.

In this role, Jeff will lead the efforts to build our CO2 sequestration business. As you've heard in my script, this is a growing and important

part of our low-carbon strategy. Jeff's 30 years of engineering and leadership experience working in domestic and Middle East operations and his proven track record of creating value will be needed for this emerging business.

I'm happy to announce that Neil Backhouse will replace Jeff as Vice President of Investor Relations, reporting to Rob. And you all know, Neil, in addition to Investor Relations, his diverse expertise includes experience in treasury, finance, and banking. Prior to joining Oxy, Neil worked as a corporate banker focused on oil and gas clients for 2 high-profile international banks. He holds BS from Colorado State University, a post graduate degree of Financial Services and a master's degree in International Business, both from the University of Manchester.

I give tremendous thanks to Jeff Alvarez for his highly favorable contributions he's made to the finance organization, and please join me in extending your support to Neil and wishing him success as he transitions to his new role.

We'll now open the call for your questions.

---

## QUESTIONS AND ANSWERS

### Operator

(Operator Instructions) Today's first question comes from Doug Leggate with Bank of America.

---

### **Douglas George Blyth Leggate *BofA Securities, Research Division - MD and Head of US Oil & Gas Equity Research***

I appreciate all the commentary. Vicki, I know you don't want to give too much away on the capital program for next year, but I wonder if you could help us with the starting point. We ask you often, I guess, maybe you get a little tired of the question, but on what your sustaining capital is for your upstream business. But obviously, there's a lot of moving parts, particularly inflation and then, of course, your higher productivity that you showed with the Python well this quarter. So as a starting point, where do you see your sustaining capital going as you look into 2023?

---

### **Vicki A. Hollub *Occidental Petroleum Corporation - President, CEO & Director***

The challenge with that, Doug, is that we really don't know what 2023 is going to look like from an inflation standpoint. And we can talk a little bit later about what we expect the inflation to be if people are interested in that. But the way you should think about our capital, all we can tell you is kind of what we see from an activity standpoint.

And that would be and we've mentioned before that we're not going to try to grow our oil and gas production from 2022 to 2023. We're going to hold that flat. We've -- for the past couple of years, there have been a couple of business units where we weren't at their sustaining capital. So we're going to return to the sustaining capital of Permian EOR and the Gulf of Mexico.

And I think you've heard that number for Gulf of Mexico before is around \$500 million. And that means \$500 million on an annual basis. And for EOR, it's \$400 million on an annual basis at least, it could be closer to \$450 million. So those are 2 assets that will need to increase more in 2023.

[We anticipate spending \$500 million of capital in the Gulf of Mexico this year and there could be years where this number fluctuates due to the time and nature of our projects. Our 2022 EOR capital spend is still below the long-term sustaining capital level and we would like to get back to a sustaining investment level in future years] (added by company after the call).

In addition, you will see higher than sustaining capital with a couple of projects that we find very interesting for next year, one being a membrane conversion project at the Battleground plant, because, as you know, we talked about it last quarter, it increases the capacity of Battleground by 80% and delivers about \$250 million to \$350 million incremental EBITDA, while generating a strong return, and we have the expansion of Al Hosn to 1.45 in 2023.

So adding those projects also will impact our sustaining capital to some degree on a go-forward basis. But both of those projects generate pretty good returns. But if you add the final thing, the inflation part of it, that's where for us, it gets very murky, because we're

really not sure what inflation is going to be next year. And not knowing that, it's really hard to now give out what a sustaining capital would be until we get closer to that.

---

**Douglas George Blyth Leggate *BofA Securities, Research Division - MD and Head of US Oil & Gas Equity Research***

Okay. I understand it's a tough one, but thanks for framing it for us. My second -- my follow-up question is, and I guess it would be appropriate to thank Jeff also for all the field trips we had over the years in the Permian. But I do want to reference a couple of slides in your deck. One on Slide 23 and one Slide 25. And what I'm trying to understand is, I mean, it's a remarkable continued improvement in productivity of your well portfolio, but should we think of what we're seeing in Slide 23 as kind of the new normal that's consistent with the inventory depth on Slide 25? I'm just trying to reconcile those two on how to get there.

---

**Vicki A. Hollub *Occidental Petroleum Corporation - President, CEO & Director***

Okay. I'll pass that to Richard.

---

**Richard A. Jackson *Occidental Petroleum Corporation - SVP***

Thanks, Doug. This is Richard. I'll try to answer that and kind of start, like you said, with the well performance and then translate that into the inventory, which we wanted to bring back up. I think in total, this year has been a good year. I think we noted in prepared remarks, the growth trajectory of near 100,000 barrels a day from Q1 to Q4 and certainly, the second half of this year has been pronounced. But the best part of that has been the well performance.

And so both from a total year basis, that represents 200 wells in the Delaware that's really been drilled across our acreage from North Loving up into New Mexico into the multiple development areas there. And then even the third quarter results that we showed, that was across, I think, around 45 wells across southeast New Mexico and Loving.

And so I say that -- really to say that the consistency we do believe is becoming the new normal as we continue to improve. And I think the Python well is exciting to disclose, but it's really, what's interesting about that is that entire North Loving development area has been consistently good. And even that DSU, where we had that record well, it had offset wells that had been drilled in a similar formation. And so being able to come back where we can develop a DSU with offsets that are child wells, if you like, and be able to have this sort of record performance, I think, is a real testament to the way we do our sort of subsurface development.

From an inventory perspective, I mean, I think the slide speaks for itself, we've got a lot of inventory that we've accumulated across a good acreage position. The only thing I would add to that is, we continue to have strong, what we would consider, secondary bench. They're not really secondary, because some of these are performing as well as the primary.

So I'd point you to some Second Bone Spring in the Delaware Basin and then even the Barnett appraisal that we noted in the highlight. Both of those have moved themselves up to really top tier in our development plans. We have optionality in terms of when we develop that and co-develop it, but it's good to see those secondary benches add to that inventory.

---

**Operator**

And our next question today comes from Neil Mehta at Goldman Sachs.

---

**Neil Singhvi Mehta *Goldman Sachs Group, Inc., Research Division - VP and Integrated Oil & Refining Analyst***

I guess the first question is around the production profile. And as you talked about the plan for now as you think about '23 is to keep volumes on the oil side relatively flat. What would you look for in order to change that viewpoint and actually grow volumes? Is it price signal from the market? Or is it a view on where you want your balance sheet to be?

---

**Vicki A. Hollub *Occidental Petroleum Corporation - President, CEO & Director***

It's mostly around creating shareholder value and doing it in a way that ensures that it's sustainable over time. And part of our value proposition is to provide a growing dividend, which we, as you know, had to impact, and we're trying to now resume.

So what we really want to do is make the best decisions around how to allocate capital. We don't feel like we necessarily need to grow

cash flow at this point, because we have significant cash flow at almost all price ranges. We're breakeven below \$40.

So currently, the way that we see to increase shareholder value the most and in a sure way that's sustainable and it also enables us to grow the dividend is to buy back shares in addition to enabling us to grow the dividend over time, but we do believe that at this point, we're significantly undervalued. So that's the best value decision and the best use of our capital dollars there.

---

**Neil Singhvi Mehta *Goldman Sachs Group, Inc., Research Division - VP and Integrated Oil & Refining Analyst***

And that's the follow-up, Vicki, which is just around the authorization. You guys did a great job in the third quarter and knocking off a decent part of that share buyback authorization. Do you need to come back into the market? And how should we think about timing and sizing there?

---

**Vicki A. Hollub *Occidental Petroleum Corporation - President, CEO & Director***

Well, we'll finish the \$3 billion for this year and then any cash that's left available this year will go to further debt reduction. Starting next year is when we'll have significantly more capital available to buy back shares. So essentially, any free cash flow that's available next year will be allocated mostly to share buybacks.

And we really want people to understand that this is not something that we're doing on a temporary basis. We do believe that share buybacks where we are today and where our capital needs are and our cash flow potential, share buybacks is a part of our value proposition as is a growing dividend. And the two work so well together as a combined value proposition. So that's what we're essentially trying to do.

We will occasionally, in the near term, do some projects that are not oil and gas but do increase value. So we are increasing value in cash flow and earnings with the membrane development at Battleground and also with Al Hosn expansion. So when we see projects that are kind of opportunistic, we'll take advantage of that to increase cash flow, but we think the better value is to buy back shares and increase shareholder value that way.

---

**Operator**

And our next question today comes from Paul Cheng at Scotiabank.

---

**Paul Cheng *Scotiabank Global Banking and Markets, Research Division - Analyst***

Maybe this is for Rob. Rob, with the rising interest rate and potentially for the next several years it's going to be much higher than what we've seen in the past 10 years. How that change the LCV business model, if any, given the project financing, the economic return may not be as good as before?

And also in your chart, when you're showing from 2022 to '24, the revenue and cost seems to match. So does that mean that currently, before we see further improvement that the EBITDA will be 0 for that business? That's the first question.

The second question is, can you tell us the mechanics of the preferred redemption, look like next year you will start to have partial redemption. How that work? And also that the warrant related Buffett, the preferred, how those is going to get exercised?

---

**Vicki A. Hollub *Occidental Petroleum Corporation - President, CEO & Director***

We'll start with the LCV question. And first, I'll just say that we really don't know yet what the inflationary environment is going to be. We don't expect or at least at this point expect that it would be a long-term inflationary period. We know the Federal Reserve is doing all they can to manage that. So what we'll do is we have to continue our business.

And on the first direct air capture, it's really important for us to build it and to operate it, before we can understand how to optimize it. And so as we go forward, we'll always keep in mind what our costs are with respect to what the potential returns are, and we'll make decisions on that.

But based on what we think we can do with it, it's more prudent to continue to invest at this point, preferably with other people's dollars, but with ours if need be, to ensure that we can get the technology tested up and running and improved. You have more to add, Richard?

---

**Richard A. Jackson *Occidental Petroleum Corporation - SVP***

Yes, maybe just a few things. I kind of -- I think what Vicki says is exactly the way we're thinking about it, important to de-risk what we can control, which is really innovation and cost. And so we have our innovation center that we continue to progress. Obviously, getting started on these projects, especially if we have line of sight to multiple projects, will help our costs down as we improve our engineering and/or construction. And so that will be important.

The pace of development, very supported by the policy, really gives us an accelerate. I think we're well positioned for some DOE grants that we talked about, I think, with you in the past. So when you think about near-term capitalization, those are options.

Longer term, we want to get the cost in the market in place to really support the sustainable business. And at that point, capitalization options are wide open. And so that's sort of how we have thought about that, but very focused on getting really the cost down. On this first plant, really advancing the innovation pathway that we see to really move this development forward.

---

**Robert L. Peterson *Occidental Petroleum Corporation - Senior VP & CFO***

I'll take the other part of your questions. So within the preferred redemption mechanics, so we cannot voluntarily redeem the preferred shares before August 29. After August 29, we can voluntarily redeem those preferred shares at a price of 105 for a 5% premium at par.

However, the agreement includes a mandatory redemption provision that obligates us to redeem the preferred at a 10% premium or 110% on a dollar-for-dollar basis for every dollar we distribute to common shareholders above \$4 on a trailing 12-month basis.

And so building off of Vicki's script today, if you -- at the end of the day, we would take all the cash spent on share repurchases, dividends, all distributed to shareholders from November 10 of last year through November 9 of this year, and add that up on a previous day's share count and get a total for that. And so as she mentioned in her opening remarks, that will be \$3.21 today. If that number added up to over \$4 and everything that we distribute to shareholders above that would go on a dollar per dollar basis to shareholders and equivalent would be redeemed on the preferred on a 50-50 basis.

So if it had been \$4.10, we would take \$0.10 times the current outstanding shares to get the dollar amount and applied that towards the redemption of the preferred at 110%. And so we're going to continue that. Once you are above that, you continue with that every day, and if you distribute more value to shareholders, so if we buy more shares back or pay a dividend, an equivalent amount will be applied towards the Berkshire preferred as long as we're above that threshold. You fall below the threshold, you discontinue it until you come back above the threshold and you do it again. And that's the mechanics of how the Berkshire redemption would work.

In the case of the warrants, so the warrants could be exercised at any time. And so when you get the warrants exercise to us, the warrant holder pays us \$22 per share in exchange for a warrant or a stock being issued in their place. And so we'll take the cash in on that. Warrant holders do not participate in dividends. And so any dividend growth, as Vicki outlined in her earlier remarks and question discussion, they would be not included in that.

And so if the dividend were to increase, et cetera, that could drive additional warrants to be exercised. As we mentioned, we've had about 12 million of the 116 million roughly exercised to us.

---

**Operator**

And our next question today comes from Raphael DuBois from with Societe Generale.

---

**Raphaël DuBois Societe Generale Cross Asset Research - Equity Analyst**

I have a couple of questions on OLCV. The first one is on the financing of the first DAC. I understood that you might benefit from the Infrastructure Act. Could you maybe give us an update on whether we can expect you to benefit from those subsidies? And then I will have a follow-up question.

**Vicki A. Hollub Occidental Petroleum Corporation - President, CEO & Director**

So the plant will be operational in 2024 and then the ability to claim the CDRs would be available at that time.

**Richard A. Jackson Occidental Petroleum Corporation - SVP**

And maybe I'll just add to that. I mean, in addition, obviously, 45Q in addition to the offtake with the carbon dioxide removals, which are sold to businesses that are looking to reduce their emissions, but also, as I mentioned briefly, well positioned for some potential grant for direct air capture that is available from that Infrastructure Act. So we want to put a competitive program together and show how those can really catalyze our business, which will allow us to reach commerciality quicker, and then we'll become self-sustaining as a business to go forward.

**Vicki A. Hollub Occidental Petroleum Corporation - President, CEO & Director**

And as a reminder, what we said in the past that we do have a contract for 100,000 tons per year of CDRs from that first plant.

**Raphaël DuBois Societe Generale Cross Asset Research - Equity Analyst**

And speaking about CDRs, it's a little bit opaque, the value of those CDRs. Can you maybe refer us to some transactions that would have been closed already at the sort of price levels that we can guess from what you show on your Slide #8?

**Richard A. Jackson Occidental Petroleum Corporation - SVP**

Yes. Perfect. I want to quickly just frame the market a little bit. I think what's happening as this market takes shape, carbon dioxide removals, which are uniquely capable to reduce atmospheric CO<sub>2</sub>, are becoming very appreciated. And so being able to have an engineered solution like direct air capture that monitors the capture of that atmospheric CO<sub>2</sub> and then places it safely and securely underground, that's a unique part of this evolving carbon reduction market. And so I want to say that first.

Our position in that is really to be large-scale and we think we can be competitive on cost. When you look at all the alternatives to reduce emissions, we think we could be quite competitive given those two things. And so while we're not in a position to disclose some of the contracts that we've been working around that, there are some that get publicized. Those are generally smaller volumes and higher costs than what we show on our revenue slide.

But we think -- in the way this works from a revenue standpoint, in addition to the 45Q or a policy like that, that gives you support on revenue, we're able to then attach the environmental attribute, which is the carbon removal on top of that, which gives you a total revenue against the cost that we showed in that slide.

And so we're pleased with the market acceptance. We're working with some great partners that realize this is a very cost-effective way for many industries and many businesses to reduce their emissions as we look out over the next 10 to 20 years.

**Operator**

And our next question today comes from Neal Dingmann with Truist Securities.

**Neal David Dingmann Truist Securities, Inc., Research Division - MD**

First question is around your 23 traditional activity. I'm just wondering specifically, do you anticipate continuing to run, I don't know, I guess it's around 23, 25 rigs next year. Could we see maybe a bit of efficiencies allowing for less? And if that's around the number, do you anticipate those rigs running in kind of approximately the same area as this year?

**Richard A. Jackson Occidental Petroleum Corporation - SVP**

I can start, and then Vicki can add any context that she needs to. But I think that rough number is about right in terms of where our activity is. We made note of the rig that we picked up in the Rockies. I think the success that we've had with our permitting have given us a strong runway on those very competitive projects in our portfolio. We also have a rig that we picked up in the second half of this year and enhanced oil recovery, which is a great add to our business as we had low decline production to kind of add to the mix. So those are the two I would point to.

We do have flexibility in the program. We have staggered terms in terms of contracts, so we can adjust to the macro where Oxy needs us to. We can adjust with flexibility. And then the final two variables I'd give you is obviously working interest. We fluctuate between 90% to even 50%, 60% in terms of working interest in a business like the Delaware. And so where we have rigs and frac core, sometimes that can look a little lumpy from a capital perspective, but it's simply working interest. And the same could be said really for OBO.

And maybe the last thing to note is just our JV. So we're able to extend our EcoPetrol JV into the Delaware, which is a great opportunity for us to accelerate this high-quality inventory, brings a great partner along with us. And so that is another lever that will not be transparent when you're just trying to look at activity versus capital.

---

**Neal David Dingmann Truist Securities, Inc., Research Division - MD**

Got it. And then just a second question, maybe, Richard, just staying with you is around that strong Python well. Just wondering, could you comment as to magnitude of future locations you all see in that area and any plans near term or maybe even next year to obviously, given the success there, maybe boost activity in that area?

---

**Richard A. Jackson Occidental Petroleum Corporation - SVP**

Yes. What's great about them is they're certainly in a very rich geologic area for us, but that area in total is North Loving. And for those of you who know that our position in sort of the Texas Delaware, that's quite a large acreage position. And so near some of the Silvertip wells, which had some of the records in the past, but in the near term, we have two or three DSUs that will be coming online over the next couple of quarters.

But in total, that's a large acreage position that we've picked up, and just excited about prosecuting that. Again, not to challenge our team too hard, but we do continue to find ways to improve. And so whether it's the primary benches like the Wolfcamp Y, which this well was in or secondary in the Bone Spring, I'm looking forward to seeing what our teams can do.

---

**Operator**

And ladies and gentlemen, our next question today will come from John Royall with JPMorgan.

---

**John Macalister Royall JPMorgan Chase & Co, Research Division - Analyst**

On Chemicals, can you talk a little more about the drivers of the better-than-expected results in both 3Q and I think, 4Q? And how does 2023 set up relative to the run rate in 2H? I know the housing market is likely to become kind of more and more challenged with rates where they are, but that business does seem to continue to do well.

---

**Robert L. Peterson Occidental Petroleum Corporation - Senior VP & CFO**

Sure, John. I would say that as we kind of described in the opening comments and we've talked about before is, the macroeconomic conditions continue to drive the demand in our vinyls business. And so interest rates, housing starts are trending unfavorably. So at the end of the fourth quarter, what we're seeing is continued softness in the PVC domestic market. Due to the housing sector slowdown, PVC buyers are also adjusting inventories due to pricing changes. And we're also seeing a fair amount of imports from Asia now into the market due to continued COVID lockdowns in China. So you're seeing a displacement regionally of where PVC typically is.

But what's slowing that pace of decline is partially responsible for the beat in Q3 and our improved guidance for the fourth quarter is, first of all, there's still a tremendous cost advantage for U.S.-based chemical production versus Europe and certainly Asia. So the export business that has ramped up, we have a much better competing position from the U.S. And if you look at U.S. exports, they're actually up 28% year-to-date through September versus prior year.

In addition, I would say also despite the headwinds from interest rates, there still is a pretty significant pent-up demand on construction overall in the U.S. It's still pulling through a fair amount.

The other key factor I would say is that we're slowing demand in PVC, we'll see the flip side, and we've seen this many times historically is, is when the chlorine side of the molecule slows down to the PVC chain, it naturally makes caustic soda availability much more difficult to come by and tightened up the marketplace. So we've seen steadily increases in caustic soda values, much greater value than we originally anticipated. And so those two collectively are the two main drivers of our improved performance in the third quarter and our higher guidance for the fourth quarter.

Certainly, when we factor in the macro conditions and then look at the fact that we're in a seasonally slow period, that's the reason why you see fourth quarter sequentially down versus the third quarter. We really don't have a window yet to 2023 yet. I mean the very key factors are going to drive that, it would be the length of the impact of housing starts, from interest rates, to how long is COVID shutdowns in China going to persist, because once China reopens similar to the oil and gas market, it's going to draw a lot of that demand that we're seeing or competition we're seeing from Asian produced products to go right back into China as it has historically.

And then just this period of time typically is a low demand period, as once we go through winter. So really, we don't have a really good viewpoint on what's going to happen in chemicals until that February-March time frame when we start looking at the construction season. So not a lot of guidance on '23 at this point, but that's certainly, those are going to be the key drivers of what's going to really impact us in '23 and beyond is going to be sort of that PVC demand, construction sector, general kind of durables and construction, coupled with also what happens in China in terms of when they reopen their economy.

---

**John Macalister Royall *JPMorgan Chase & Co, Research Division - Analyst***

Okay. That's really helpful. And then on the King Ranch deal, obviously, it's a very large amount of facility that you can put on top of it. Can you just talk to the pros and cons of building units on that site versus where you're developing DAC 1 in the Permian and maybe some of the other acreage you've secured? And then is there an incremental spend number we should be thinking about over the next couple of years to develop these sites?

---

**Richard A. Jackson *Occidental Petroleum Corporation - SVP***

Yes. Let me start. Really excited about the King Ranch and thanks to the King Ranch for working with us on really a different way of looking at a great asset. Really, the unique things for us in that position, it's obviously a very large contiguous acreage position.

So that's -- like oil and gas, that contiguous position allows us to be very smart with the way that we develop, but really, the uniqueness, great geology in south Texas, lots of pore space per acreage position, access to water being on the Gulf Coast with our aqueous fluid design for direct air capture, the ability to grow zero emission power to support this larger build-out of direct air capture. And then proximity to point source emissions.

One of the things we talk about, while this is a great place to capture and build direct air capture, proximity to the Gulf Coast to be able to also think about point source submissions and bring that gives us some economies of scale to share that cost. So advantages versus the Permian, they're just different. I think Permian has the proximity to our CO2 infrastructure, has the ability to both do sequestration and net zero oil through our enhanced oil recovery process. And so depending on where the customer's preferences are for sequestration or net zero oil, we have the ability to do both.

And I think on that point, we get asked a lot, how do we think about that? And I think our ability is they both reduce emissions. As you think about net zero oil or CDRs, you're lowering the atmospheric CO2 and so start there. But the other thing is the ability to grow a market for both allows us to deploy more of this technology and bring the cost down, making it very competitive when you look at other cost -- of cost abatement for emissions.

So that's how we think about it. I think, again, pace, I would point you back in terms of how we should think about incremental capital. That will be a function of getting our costs down and improving innovation, how fast the CDR market grows and we anticipate it will and

actually value will over the next 10 years. And then in the early time, support from something like the DOE grant could really help catalyze and allow us to move more in parallel. And then again, once we get a sustainable commercial business, capitalization options are wide open.

---

**Vicki A. Hollub** *Occidental Petroleum Corporation - President, CEO & Director*

And I would just add to that, that we have quite a bit of interest in partnerships and even people investing in the project itself or directly in our Low Carbon business. So there's no lack of interest. There's -- for us, it's a matter of choosing the right partners as we begin this process. And really, it's just about, as Richard said, starting the process, making the technology better and less expensive over time, and proving it up, that's when we'll have even more options about how to finance.

---

**Operator**

And our next question today comes from David Deckelbaum with Cowen.

---

**David Adam Deckelbaum** *Cowen and Company, LLC, Research Division - MD & Senior Analyst*

I wanted to follow up a bit on just the direct air capture plan and some of the incentives around the IRA. Just given the increase are between sequestering CO2 versus utilizing it, has this changed the way that you think about the amount of DACs that would be used for EOR or just the EOR business in general? And I guess when we think about the acceleration, I presume that this would all be towards sequestration oriented projects?

---

**Richard A. Jackson** *Occidental Petroleum Corporation - SVP*

I think I can start. I think the markets are evolving. Again, I think our view is that both products, whether that be net zero oil or sequestration are valuable products of the future. And so when you look at that it's hard to determine exactly where that's going to land. The good news is we think it's commercial for both. And certainly, when you take into account our ability to produce a low decline, now very low carbon barrel of oil, that's a tremendous potential market for the future.

And so I think we'll let the markets determine where we go. The good news is we've got options for both. And again, the challenge is we want to deploy this technology to get the cost down. And so where commerciality is supported, this will allow us to do it across both products.

---

**Vicki A. Hollub** *Occidental Petroleum Corporation - President, CEO & Director*

And I would add that my view is that the world cannot afford a climate transition by cutting out completely oil and gas production. Oil production is going to be needed for decades to come and using CO2 in enhanced oil recovery is a way to produce a net zero emission oil. And to have that as the fuel source, it's low cost, lower cost than other options, it would help with the transition, it would help to fund the transition. So I think that oil is needed for us, for our company, in particular, we have 2 billion barrels of resources available for further development in our enhanced oil recovery assets.

And we'd like to use either anthropogenic or atmospheric CO2 to develop those resources. In addition, we do know that we can technically use CO2 in the shale reservoir, so we can increase the 10% recovery that we have today to something much higher than that.

So there is a use for CO2 in enhanced oil recovery. It's not as well recognized yet, but when the world realizes how much the transition will cost, I do believe that this will become the preferred option to ensure that we can continue the production of low-carbon fuel for those that need it.

---

**Operator**

And our next question today comes from Leo Mariani with MKM Partners.

---

**Leo Paul Mariani** *MKM Partners LLC, Research Division - MD*

I wanted to follow up a little bit on the thought around production here. You guys talked about not really trying to grow the oil and gas production next year. I certainly appreciate that. But I just wanted to kind of clarify on that point. You obviously have pretty significant growth on oil and gas production during the course of the year in '22. So as you think about potential growth in '23, are you more talking

kind of exit to exit, so sort of fourth quarter '22 to fourth quarter '23 where there won't be much growth? Because obviously, if you were flat year-over-year, I guess, that would imply your volumes would start dropping here in '23?

**Vicki A. Hollub Occidental Petroleum Corporation - President, CEO & Director**

No, we were thinking that probably it would be year-over-year. And I'm not saying that there wouldn't be some growth. We don't intend to grow it. If growth is an outcome, and it would probably be somewhere in the neighborhood of 1% or less. So it's not our intention to grow it. But if we have more wells like Richard just talked about, there will be growth from our assets, but it's not our desire to grow it in 3% to 5%. It's not -- the growth is not the target. It's to develop the best wells in the best possible ways. And if that delivers growth than that's good.

[We don't intend to grow it, but year on year, our average production in 2023 may be higher than 2022 due to our production trajectory this year. Longer term, it's not our intention to grow production above the low single digits. If we have more wells like Richard just talked about, there will be growth from our assets and there could be years like 2023 where growth is an output of the previous year's activities] (added by company after the call).

**Operator**

And ladies and gentlemen, in the interest of time, this concludes our question-and-answer session. I would like to turn the conference back over to Vicki Hollub for any closing remarks.

**Vicki A. Hollub Occidental Petroleum Corporation - President, CEO & Director**

I would just like to thank you all for your participation today, and thanks again to Jeff as he makes this his final call. So thank you.

**Operator**

Thank you, ma'am. This concludes today's conference call. We thank you all for attending today's presentation. You may now disconnect your lines, and have a wonderful day.

#### DISCLAIMER

Refinitiv reserves the right to make changes to documents, content, or other information on this web site without obligation to notify any person of such changes.

In the conference calls upon which Event Briefs are based, companies may make projections or other forward-looking statements regarding a variety of items. Such forward-looking statements are based upon current expectations and involve risks and uncertainties. Actual results may differ materially from those stated in any forward-looking statement based on a number of important factors and risks, which are more specifically identified in the companies' most recent SEC filings. Although the companies may indicate and believe that the assumptions underlying the forward-looking statements are reasonable, any of the assumptions could prove inaccurate or incorrect and, therefore, there can be no assurance that the results contemplated in the forward-looking statements will be realized.

THE INFORMATION CONTAINED IN EVENT BRIEFS REFLECTS REFINITIV'S SUBJECTIVE CONDENSED PARAPHRASE OF THE APPLICABLE COMPANY'S CONFERENCE CALL AND THERE MAY BE MATERIAL ERRORS, OMISSIONS, OR INACCURACIES IN THE REPORTING OF THE SUBSTANCE OF THE CONFERENCE CALLS. IN NO WAY DOES REFINITIV OR THE APPLICABLE COMPANY ASSUME ANY RESPONSIBILITY FOR ANY INVESTMENT OR OTHER DECISIONS MADE BASED UPON THE INFORMATION PROVIDED ON THIS WEB SITE OR IN ANY EVENT BRIEF. USERS ARE ADVISED TO REVIEW THE APPLICABLE COMPANY'S CONFERENCE CALL ITSELF AND THE APPLICABLE COMPANY'S SEC FILINGS BEFORE MAKING ANY INVESTMENT OR OTHER DECISIONS.

©2022 Refinitiv. All Rights Reserved.